# Appendix L – Business Process and Synopsis Report

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### Introduction

This report identifies and describes the various business processes for each of the programs under HIP. It also includes business processes associated with PHDC's Finance Department. Each business process is broken down into two parts:

- 1. Current Business Process Workflow Diagrams
- 2. Process Synopses which include
  - a. Data Elements
  - b. Process Summaries
  - c. Process Outcomes

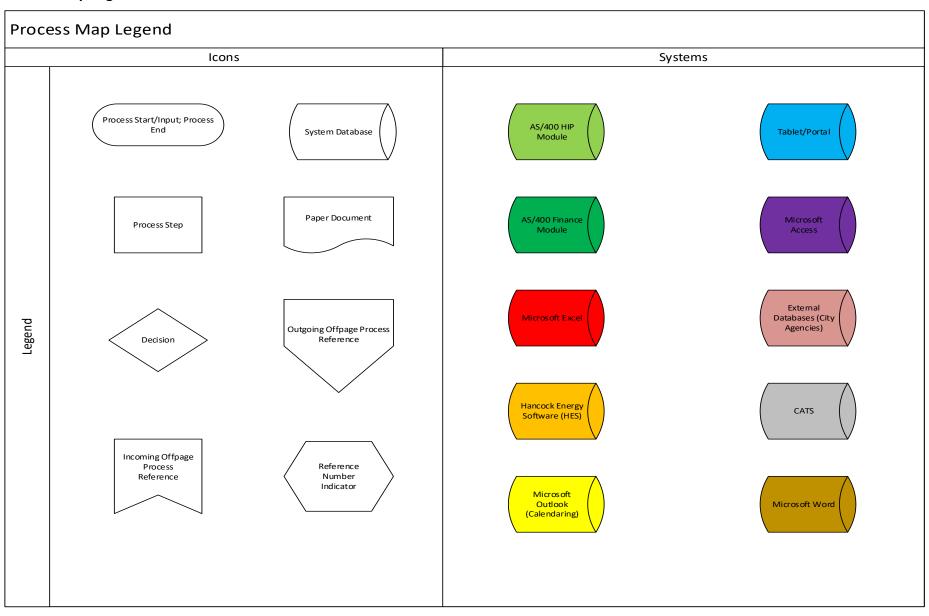
It is important to note that the workflow diagrams denote only current business workflows. They are included only as a representation of how work is currently performed within PHDC. They are not intended to serve as a template for the design of the new system.

The information identified in the synopses, however, should serve as a template for the design of the new system in addition to the requirements identified in *Appendix A – Detailed Project Requirements*:

- 1. Data Elements Identify the key information currently being captured by existing systems as well as the additional fields that PHDC wishes to capture in the new system. These are the minimum data elements required for the new system.
- 2. Process Summaries Describe the processes currently being performed within PHDC as well as the additional processes that PHDC wishes to see performed by the new system.
- 3. Process Outcomes Identify the outcomes currently being obtained by PHDC using the existing systems as well as the additional outcomes that PHDC wishes to achieve through the new system.

### Part A – Home Improvement Program (HIP)

#### **Process Map Legend**



# Section II – Basic Systems Repair Program

#### **Basic Systems Repair Program (BSRP) Overview**

• Assists low-income Philadelphia home-owners by providing free, major repairs. These repairs include roofs, heaters, major plumbing issues, electrical work, and moderate structural issues. The maximum improvement amount for each household is \$17,500 and the average total cost of all repairs in any given case for FY2015 was approximately \$9,200.

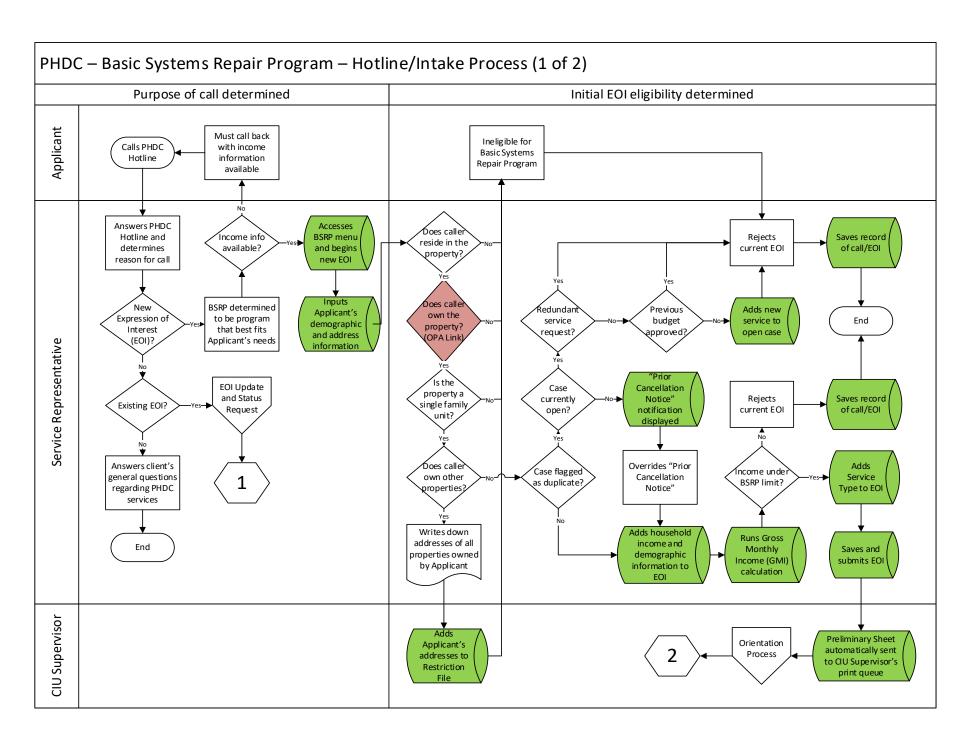
#### • Eligibility Criteria:

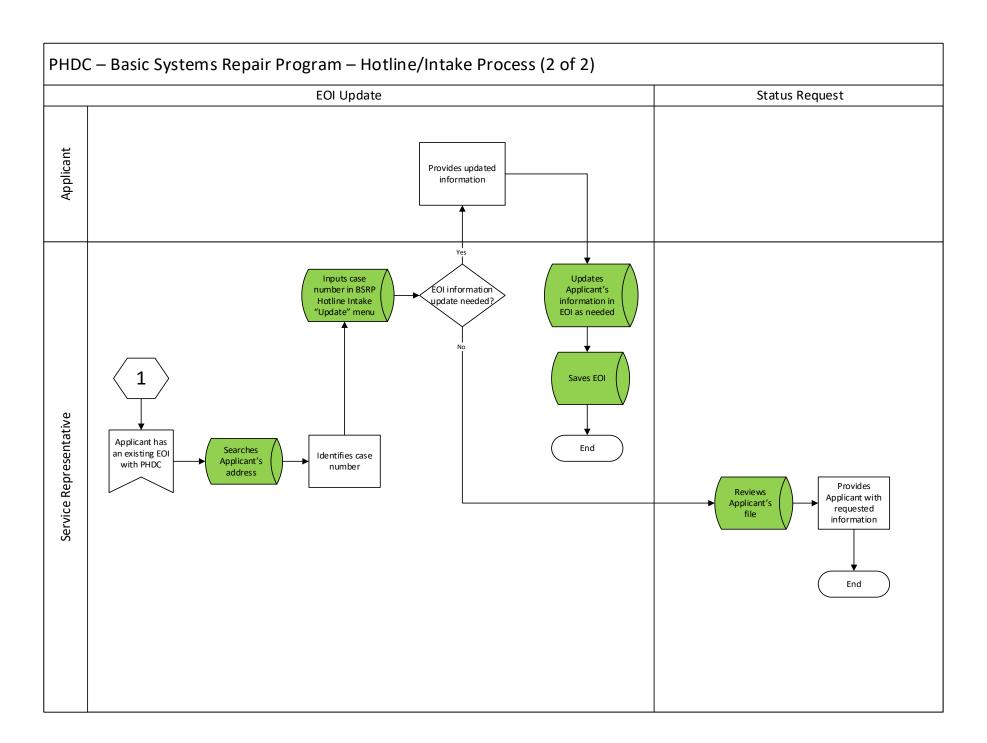
- o Clients must own the property
- o The property must be a single family dwelling
- o No owners listed on the deed may own other residential property
- o Households must be low-income, earning a maximum of 150% of the federal poverty level (income for all residents is counted)
- o Philadelphia Real Estate taxes must be current
- o All utilities must be on at the property, unless a shutoff is directly related to the requested repairs

#### Processes:

- 1. Hotline/Intake
- 2. Orientation
- 3. Whole House and Roof Inspection
- 4. Contractor Assignment and Job Execution
- 5. Change Order
- 6. Final Inspection
- 7. Contractor Payment
- 8. Compliance and Archiving

## **BSRP – Hotline/Intake**

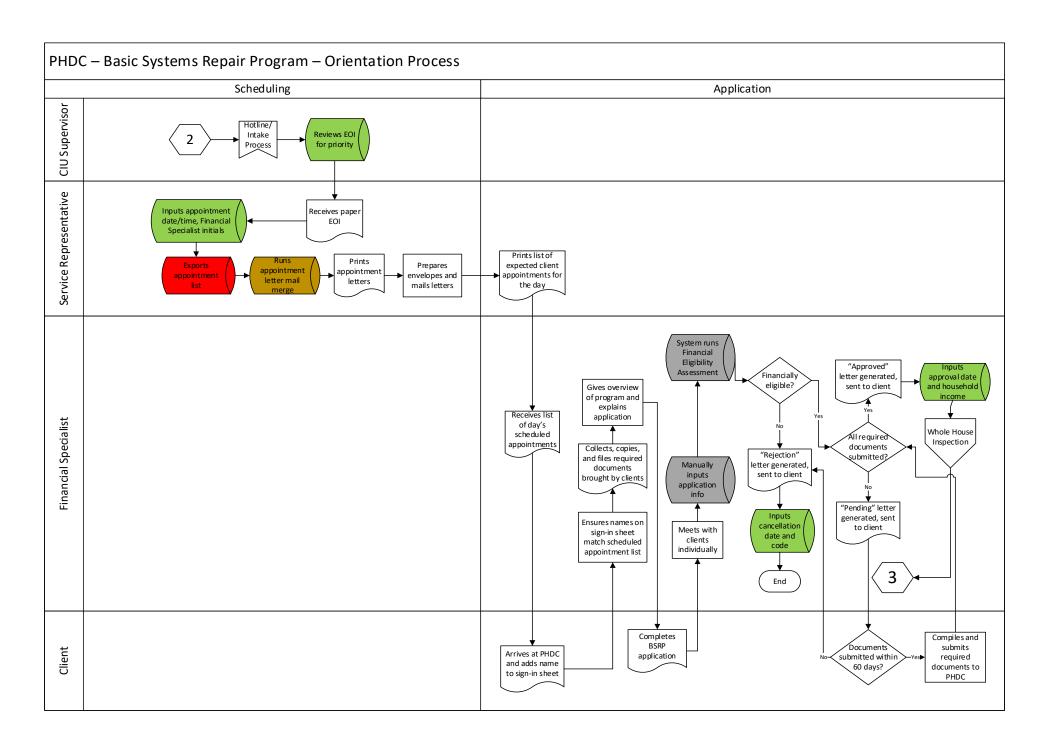




### BSRP – Hotline/Intake Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 - HIP  Case Number (assigned) House Number Street Direction Street Name Street Suffix ZIP Code Date of Intake (hotline call) Home Phone Work Phone First Name Last Name DOB Race Repair(s) needed # of adults # of children # disabled # elderly household income  Additional Fields Requested Cell Phone Email address Age of each child Ethnicity (New)	Process Summary  Applicant's contact information added/updated Applicant's property information captured Applicant's residence, home ownership, multiple home ownership, and single family home eligibility criteria information captured EOI eligibility determined Hotline operator enters address. System verifies ownership against city database System looks up and records OPA account number from city database System looks up and records OPA account number from city database System displays open cases for all programs Invalid addresses, ownership, tax status or currently open case ends application  Hotline operator enters remaining information System determines appropriate program based on repair(s) requested (new) System determines eligibility based on program System determines date of orientation appointment and hotline operator informs client. System generates appointment letter. (new)  Orientation date/time/financial specialist (staff) recorded in system If appointment is greater than 30 days from hotline call, applicant placed on waiting list. Waiting list letter generated (new)	Process Outcomes  Application is taken Eligibility is determined EOI is cancelled or orientation is scheduled

### **BSRP** – Orientation

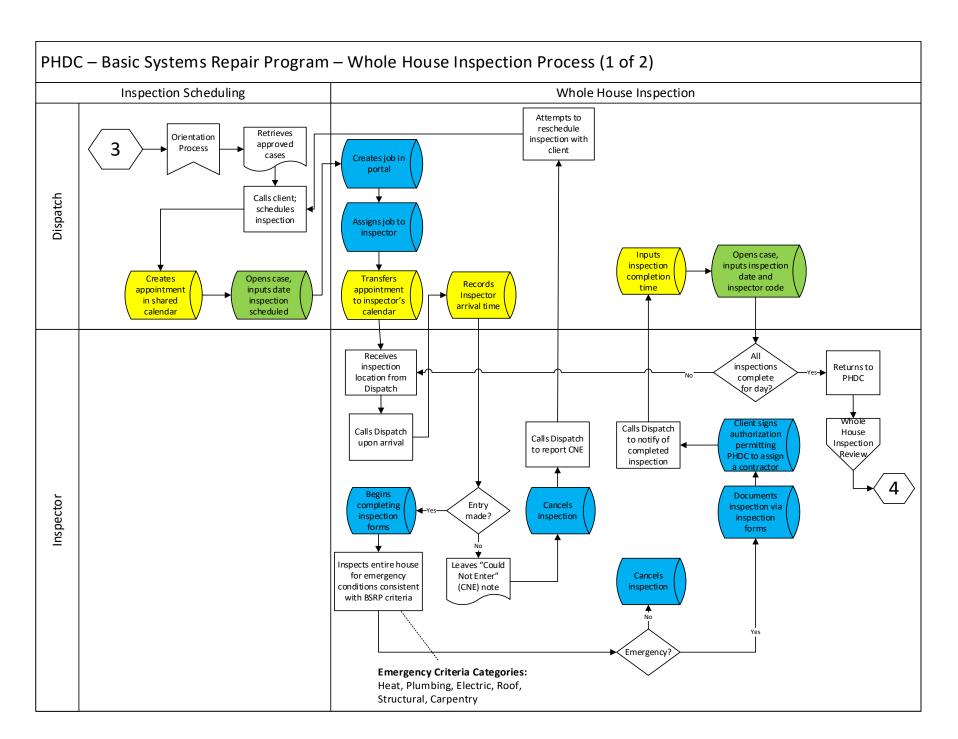


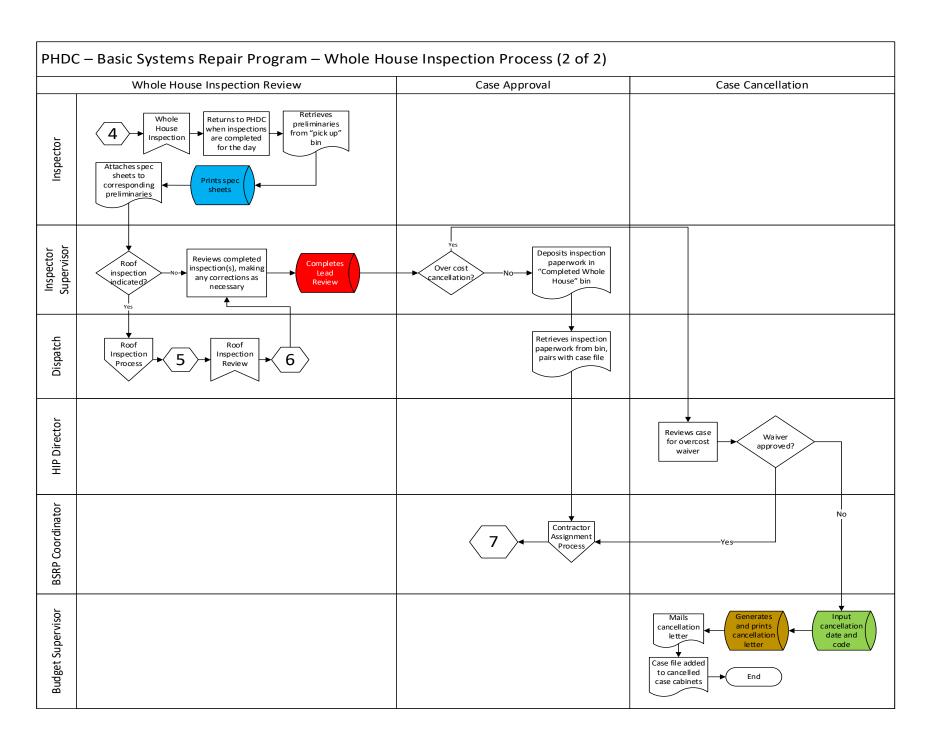
#### **BSRP – Orientation Synopsis**

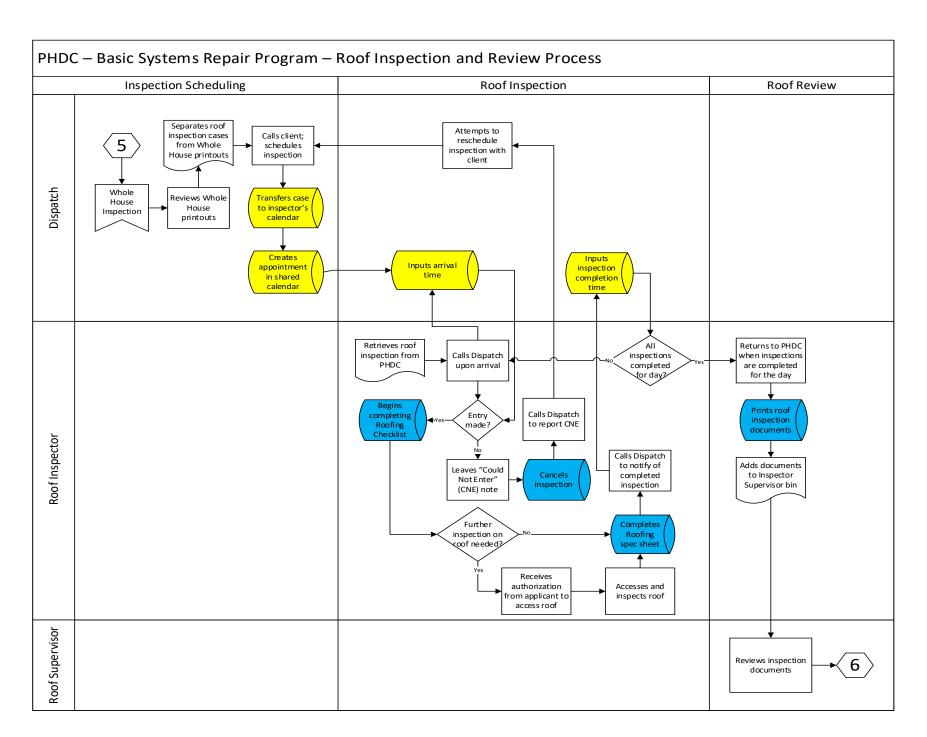
Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Financial Specialist Initials Appointment Attempt Number Approval Date Cancellation Code Cancellation Date CATS – BSRP Application  Excel – CIU Orientation Scheduling List Applicant Name Orientation Date  Client Documents (Paper) Recorded Deed to Property Death Certificate or Obituary (if person named on the deed is deceased) Proof of Income Paystubs and W2 Social Security and/or SSI Verification DPA Letter Child Support Printout Termination Notice (Unemployment) Pension Verification Real Estate Taxes Proper ID Violation from Water Dept. or Dept. of Licenses and Inspections, if necessary	<ul> <li>Case assigned to Financial Specialist</li> <li>Various client documents proving income and ownership scanned into record (new)</li> <li>System calculates household size</li> <li>System calculates % poverty (based on lookup table)</li> <li>System calculates % AMI (based on lookup table)</li> <li>System makes final eligibility determination for income (based on % poverty or % AMI, depending on program)</li> <li>System generates approval or denial letters for completed applications</li> <li>System generates "pending" letters detailing further information required for incomplete applications</li> </ul>	<ul> <li>Eligibility determined</li> <li>Application completed and entered into system</li> <li>Case approved, rejected, or pending until required documents are received</li> </ul>
<ul> <li>Applicant Name</li> </ul>		

• Date	
<u>Additional</u>	Fields Requested
<ul> <li>Housel</li> </ul>	nold Member(s)
0	DOB
0	Gender
0	Relationship
0	Source of Income (can be multiple)
0	Monthly amount of income (can
	be multiple)
0	Disabled (Y/N)

### **BSRP – Whole House and Roof Inspection**



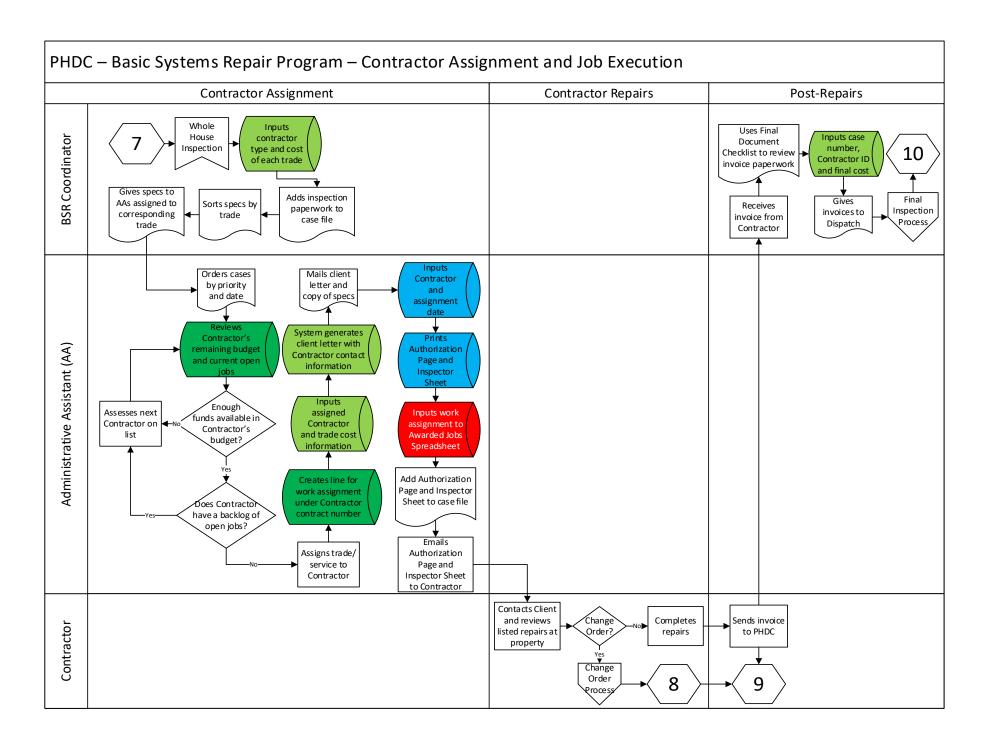




#### **BSRP – Whole House and Roof Inspection Synopsis**

	Process Summary	Process Outcomes
AS/400 – HIP  Inspection Date Inspector Name Inspection Time  Pad/Portal Case Number Address Homeowner Signature and Date PHDC Authorization Signature and Date Inspection Type Inspection Date Inspection Date Inspection Items (see Whole House Checklist) Work Orders Individual specifications (spec#, description, unit of measure, unit price) Estimated Quantity Description Notes Whole House Inspection Checklist Roof Inspection Checklist Specs Client Name Client Address Photo(s) of Property	<ul> <li>Dispatch contacts client to schedule inspection based on type of inspection, staff availability and location.</li> <li>Inspector performs visual inspection of property guided by Whole House Checklist.         <ul> <li>Answers on whole house checklist determine trade work orders to be developed and priced</li> <li>Individual work orders are developed and priced or each trade using specifications from PHDC Specifications Price List</li> <li>Comments/Instructions are included on each work order</li> </ul> </li> <li>Roofing section of Whole House Checklist may lead to need for separate Roofing Inspection following same procedure as above</li> <li>After all inspections completed, total cost of job determined by adding costs of all work orders.</li> <li>Inspections reviewed by and approved or rejected by supervisor.         <ul> <li>Inspections may be rejected in whole or in part by supervisor or returned to inspector for rewriting</li> <li>Lead Paint Review sheet completed for approved inspections based on individual specifications used in each work order (new)</li> </ul> </li> <li>Letters generated for inspections wholly or partially rejected explaining rejection reason entered by supervisor (new)</li> </ul>	<ul> <li>Repair eligibility is determined         <ul> <li>Emergency conditions</li> <li>BSRP specifications</li> <li>Cost estimate</li> </ul> </li> <li>Case specifications established and approved</li> </ul>

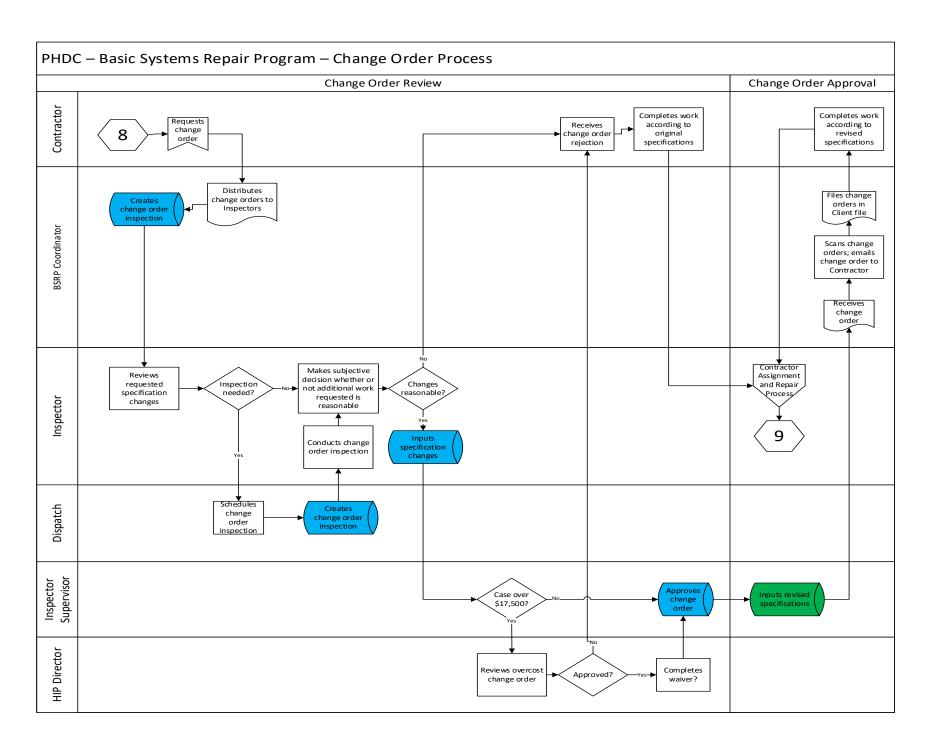
# BSRP – Contractor Assignment and Job Execution



**BSRP – Contractor Assignment and Job Execution Synopsis** 

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Contractor Type Cost of each trade Contractor Internal Identification Number Final Cost  AS/400 – HTE – Work Assignment Address Date Vendor Part Number Quantity Ordered Order UOM Cost Code Unit Cost Account Number Project Taxable: Y/N  iPad/Portal Contractor Assignment Date  A&C Form (Paper) Contractor Signature and Date Total Amount Requested  Final Document Checklist (Paper)  Additional Fields Requested Date invoice received Invoice Amount	<ul> <li>Each work order assigned to a contractor based on trade.</li> <li>Admin Assistant for each trade assigns work to individual contractors by sending (email) a completed "Authorization Form" and Work Order</li> <li>Assignment of work is recorded in client record listing contractor, date assigned and amount of original order. New system should also include due date.</li> <li>New system should generate purchase order against blanket contract amount for each work order assigned to a given contractor. Purchase Order system must not allow blanket contract amount to be exceeded in total or for individual funding accounts. See finance system requirements for more detail on purchase order system.</li> <li>Contractor submits         <ul> <li>Invoice (optional)</li> <li>Most recent approved work order</li> <li>Signed certification page</li> <li>All approved change orders</li> <li>Permits &amp; receipts</li> <li>Warranties</li> </ul> </li> <li>Coordinator reviews submissions for completeness, enters date that complete invoice package was received and amount requested in system</li> <li>Coordinator forwards package to dispatchers for scheduling of final inspection</li> </ul>	Contractor assigned to case     Work completed by Contractor

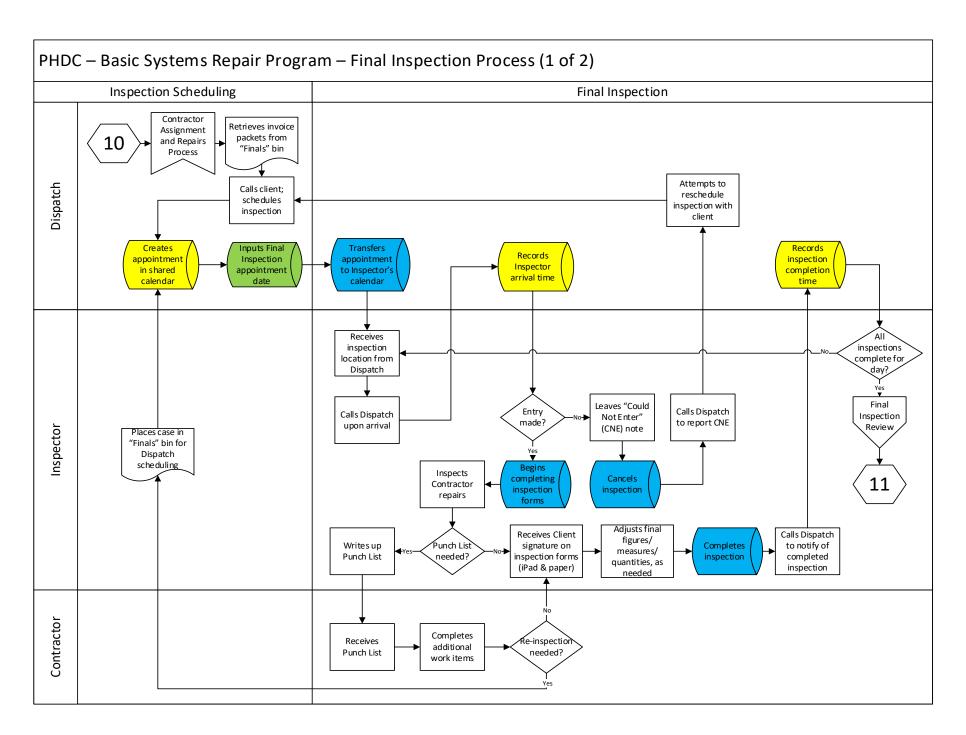
## **BSRP – Change Order**

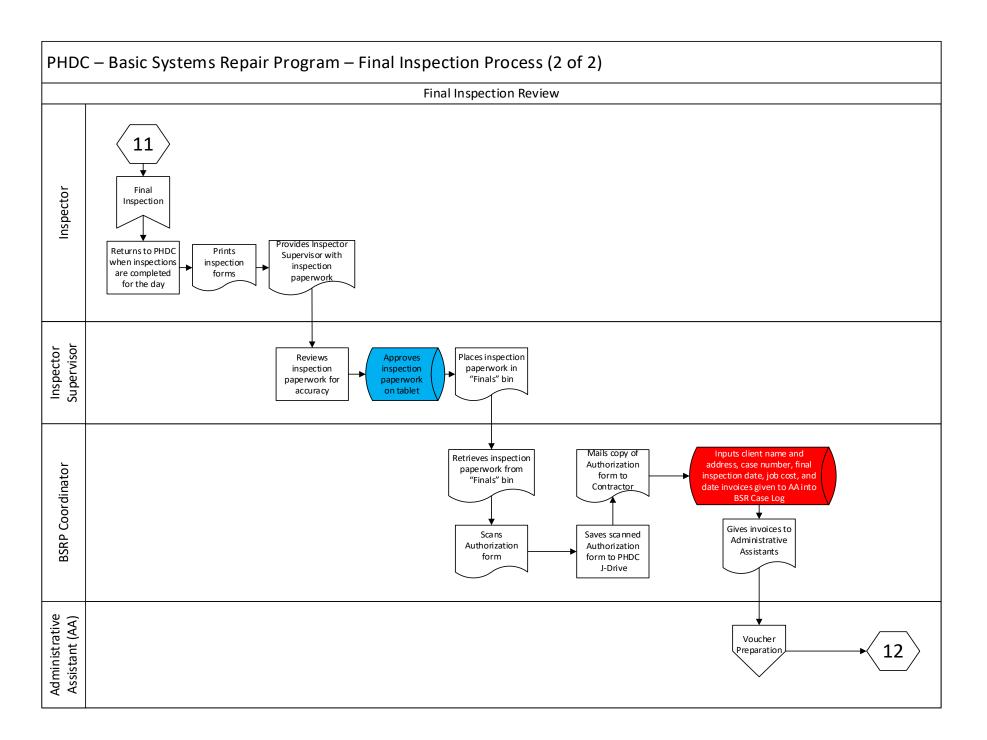


### **BSRP – Change Order Synopsis**

Data Elements	Process Summary	Process Outcome
AS/400 – HIP  Adjusted costs per trade  iPad/Portal Inspector Inspection Date Notes Change Order Approval Client Name Client Address Date Time  Change Order (Paper) Case Number Address Inspector Name Request Date Contractor Name Contractor Signature Contractor Email Additions/Deletions Specification Number Output Description Quantity Paint Disturbance? Y/N	Process Summary  Change orders submitted by email to PHDC Reviewed by inspector and approved or denied (in whole or in part) On-site inspection is optional Reviewed by supervisor and approved or denied (in whole or in part) Depending on total amount of change order or revised amount of total job including change order, review by Director or EVP is also needed. System updated to include change order on work order. Copy of approved (or denied) change order sent back to contractor along with revised work order.	Change order approved or denied     Specifications updated     Work completed by contractor
<ul> <li>Paint Disturbance? Y/N</li> <li>Cost</li> <li>Total Change Request Amount</li> <li>Inspector Approval Signature and Date</li> <li>Supervisor Approval Signature and Date</li> </ul>		

### **BSRP – Final Inspection**

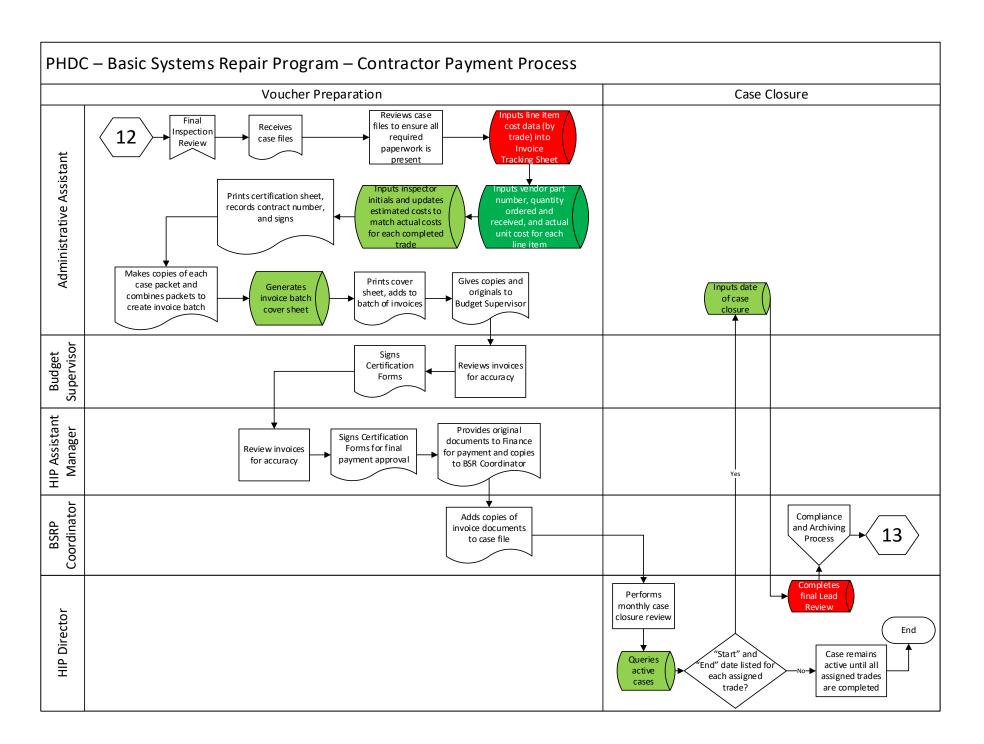




#### **BSRP – Final Inspection Synopsis**

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Inspector Name Final Inspection Date  iPad/Portal  Case Number House Number Street Name Client Name Inspector Name Inspector Name Final Inspection Date Contractor Name Notes Final Inspection Checklist Spec Sheet Punch List Items Reinspection Required (Y/N) Specification numbers Specification quantities (final) Client Signature Inspection Forms/Paperwork (Paper) Final Inspection Checklist Certifications Form Punch List (if necessary) Excel – Invoice Tracking Sheet Case Number Final Inspection Date Job Cost Date PHDC J-Drive Authorizations & Certifications form	Dispatchers schedule final inspections Inspector checks work, noting any differences in approved quantities on work order and amounts verified at final inspection.  Punch lists issued if required, noting whether a reinspection is required  If re-inspection required, final inspection is held (not processed for payment) until punch list completed.  If re-inspection is not required, inspection can be processed for payment.  Completed A&C form sent to the contractor	Contractor repairs inspected and verified against work specifications Repairs approved or rejected Punch List created, if necessary

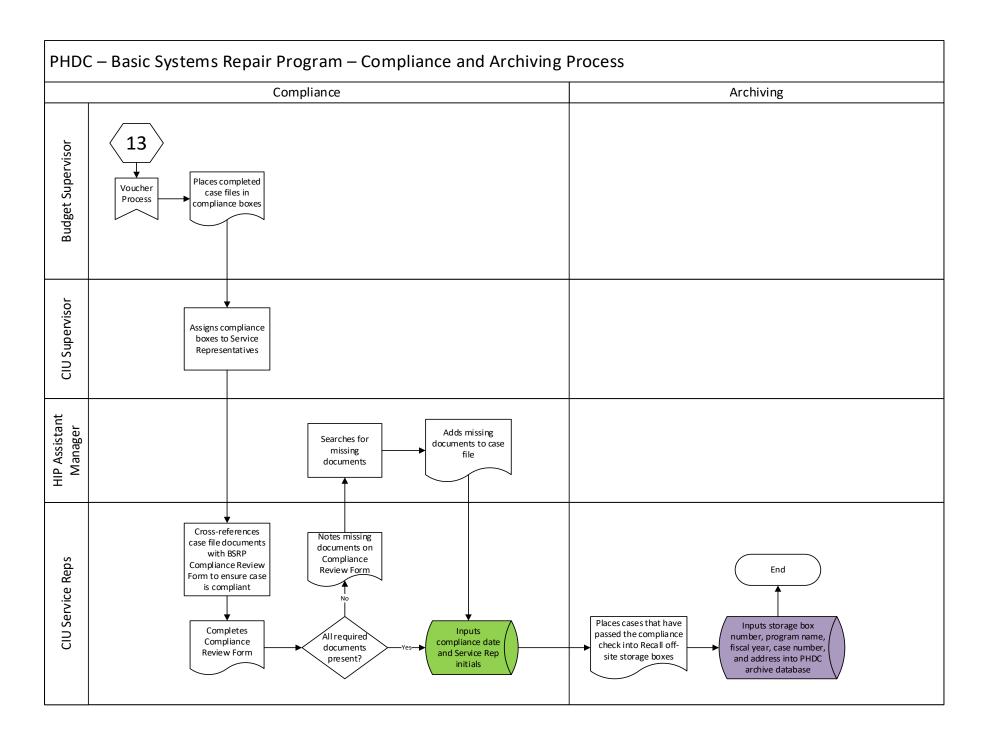
### **BSRP – Contractor Payment**



#### **BSRP – Contractor Payment Synopsis**

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Case Number  Contractor Number  Date Invoice Received  Invoice Amount  Final Inspection Date  Total Payment  Final Inspector Initials  Final Costs per Line Item  Date of Case Closure   AS/400 – HTE  Item Description (Client Address)  Vendor Part Number  Quantity Ordered and Received  Unit Cost	<ul> <li>AA confirms completeness of final inspection package, including signatures</li> <li>AA checks calculations for amount to be paid</li> <li>Client record updated (AS/400 HIP) with final payment amount.</li> <li>Purchase order system updated (AS/400 HTE)to final amount</li> <li>Voucher created by tablet/HIP Portal referencing purchase order number for approval by supervisor</li> <li>Supervisor approves</li> <li>Manager approves</li> <li>Voucher and final inspection paperwork forwarded to Finance for payment</li> <li>If contractor is last trade outstanding in property, case is considered completed. Date Closed is entered and case is forwarded for lead review, compliance and archiving</li> </ul>	<ul> <li>Invoice reviewed and verified</li> <li>Voucher prepared</li> <li>Case sent to Finance for payment processing</li> <li>Case closed</li> </ul>
<ul> <li>Excel – Invoice Tracking Sheet</li> <li>Specification Number</li> <li>Final Unit Amount</li> <li>Final Specification Price</li> <li>Final Total Cost</li> </ul>		
A&C Voucher Form (Paper)  Address Case Number Contractor Name Total Amount Requested Blanket P.O. Number Preparer's Initials and Date Dept. Approval Signature and Date Finance Approval Signature		

### **BSRP – Compliance and Archiving**



#### **BSRP Compliance and Archiving Synopsis**

Data Elements	Process Summary	Process Outcomes
	Troces Carring 1	
AS/400 – HIP  Compliance Date Service Representative Initials  Access – PHDC Archive Database  Archive Date Box Number Program Fiscal Year Case Number Address  Compliance Checklist (Paper) Address Case Number Review Date Specification/Billing: Heating Plumbing Roofing Electrical Structural Asbestos Homeowner's Lead Brochure Acknowledgement  Certification: Heating Plumbing Roofing Electrical Structural Asbestos Homeowner's Lead Brochure Acknowledgement  Certification: Asbestos Reviewer's Signature Excel – Lead Paint Review Sheet  Address Updated Costs and Exemptions Authorization Signatures	<ul> <li>Case is reviewed for lead paint disturbance a final time. This time review is based on specifications approved at final inspection. For any items added by change order, Y/N decision is made based on contractor's answer to "Lead Paint Disturbance" question on change order form.</li> <li>Case files reviewed to ensure all required case documents are present</li> <li>BSRP Compliance Review Form completed</li> <li>Missing documents located and added to case files</li> <li>Compliance date added to AS/400</li> <li>Case files that have passed the compliance review are entered into the PHDC Archive Database</li> <li>Archived case files are added to Recall boxes and sent for off-site document storage</li> </ul>	<ul> <li>Case file compliance ensured</li> <li>Case archived</li> </ul>

# Section III – Weatherization Assistance Program (Standard)

#### Weatherization Assistance Program (Standard) – Overview

- WAP assists low-income Philadelphia homeowners and renters by increasing efficiency in their homes and apartments. WAP makes homes more affordable to live in in by reducing energy costs. These improvements are based on a PHDC employee inspection and can include caulking, window and door repairs, attic and bay insulation, low-e storm windows, CFL lightbulbs, hot water tanks, heater replacements and new windows and doors.
- WAP is comprised of the following funding sources:
  - LIHEAP (Low income Home Energy Assistance Program)
  - o CRISIS
  - DOE (Department of Energy)

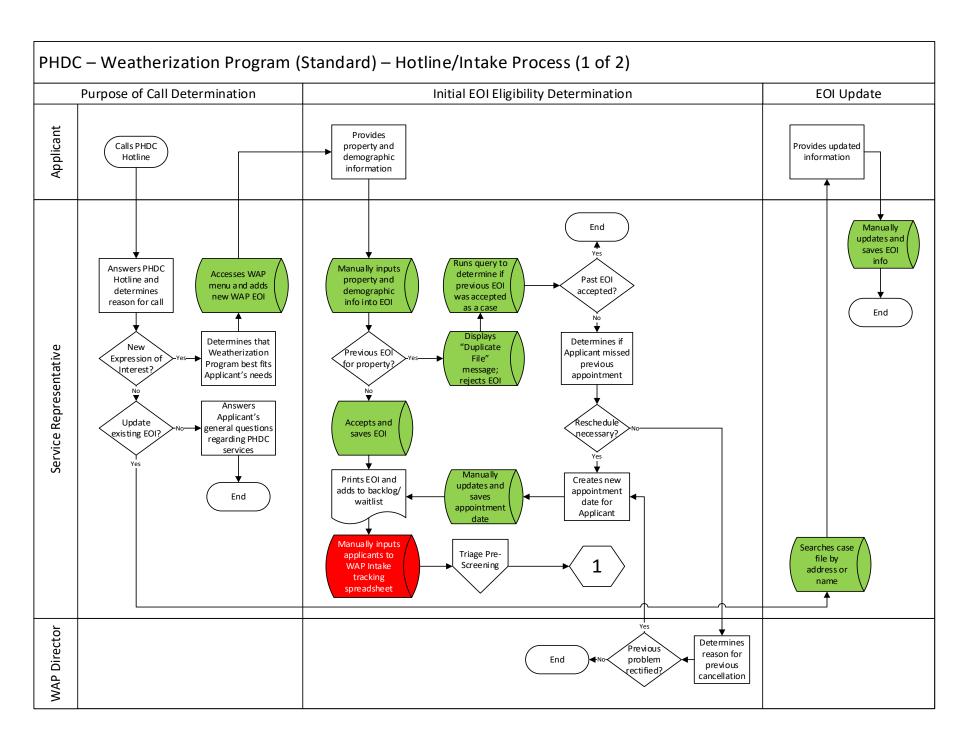
#### Eligibility Criteria:

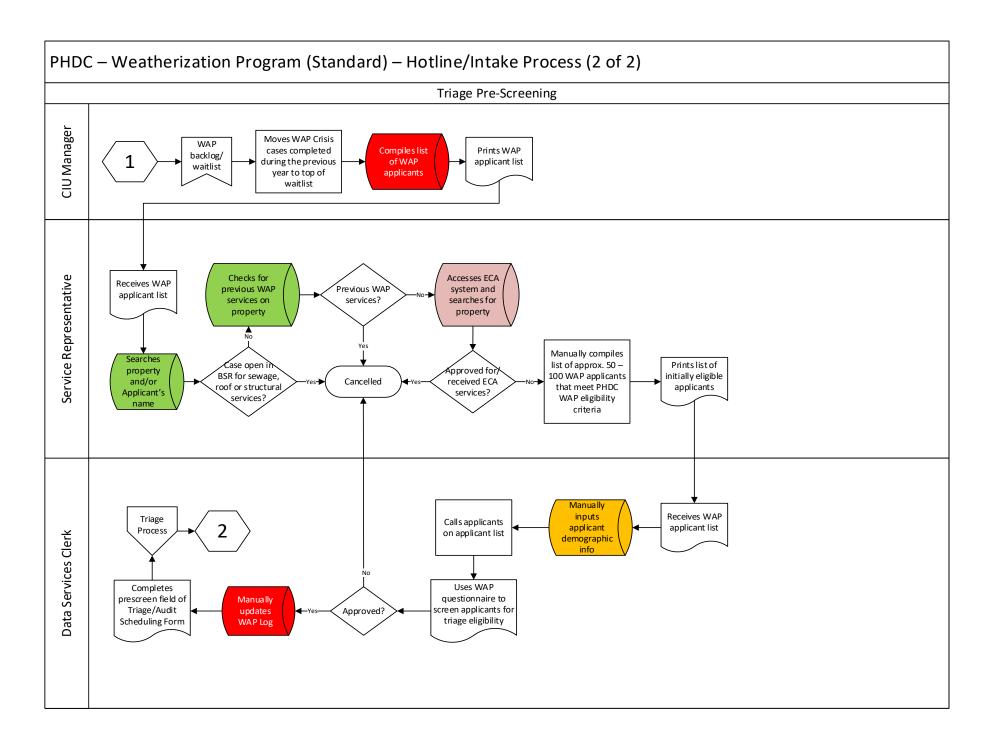
- o Clients must own or rent the property
- o The property cannot have received Weatherization services in the past
- o Households must be earning a maximum of 200% of the federal poverty level. (Income for all residents is counted)
- The property must not need major structural, plumbing, electric or roofing repairs
- o All utilities must be on at the property
- o Renters may apply (approval by landlord is required)
- Landlords may be required to contribute a portion of the total cost of the Weatherization services to be provided, which are determined during an energy audit, after the applicant is approved. However, if the tenant pays both gas and electric utilities and the accounts are under the
  - tenant's name no landlord contribution is required

#### Processes:

- 1. Hotline/Intake
- 2. Triage Inspection
- 3. Orientation
- 4. Home Energy Audit
- 5. Contractor Assignment and Job Execution
- 6. Change Order
- 7. Final Inspection
- 8. Contractor Payment
- 9. Compliance and Archiving

## WAP (Standard) - Hotline/Intake

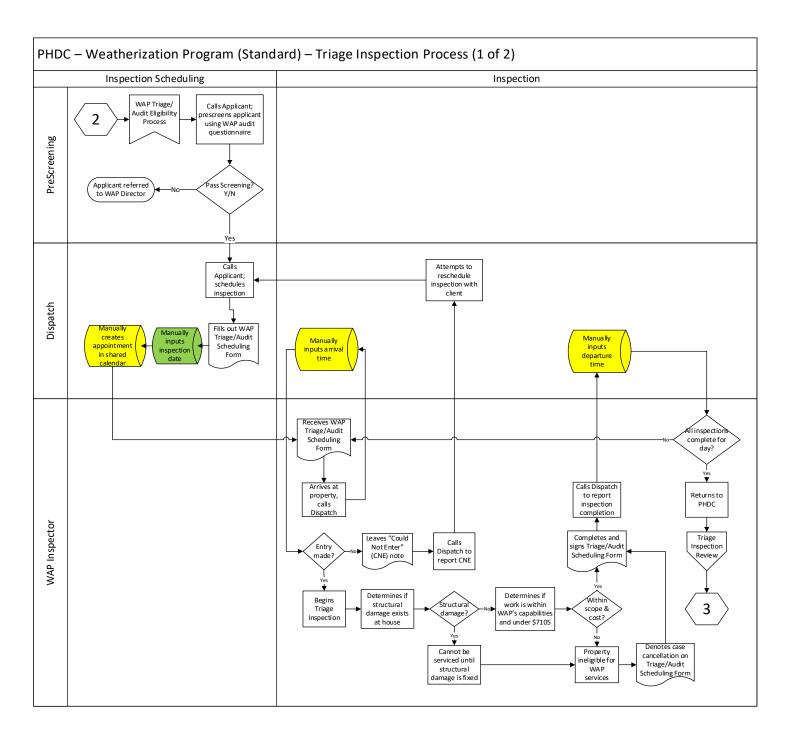


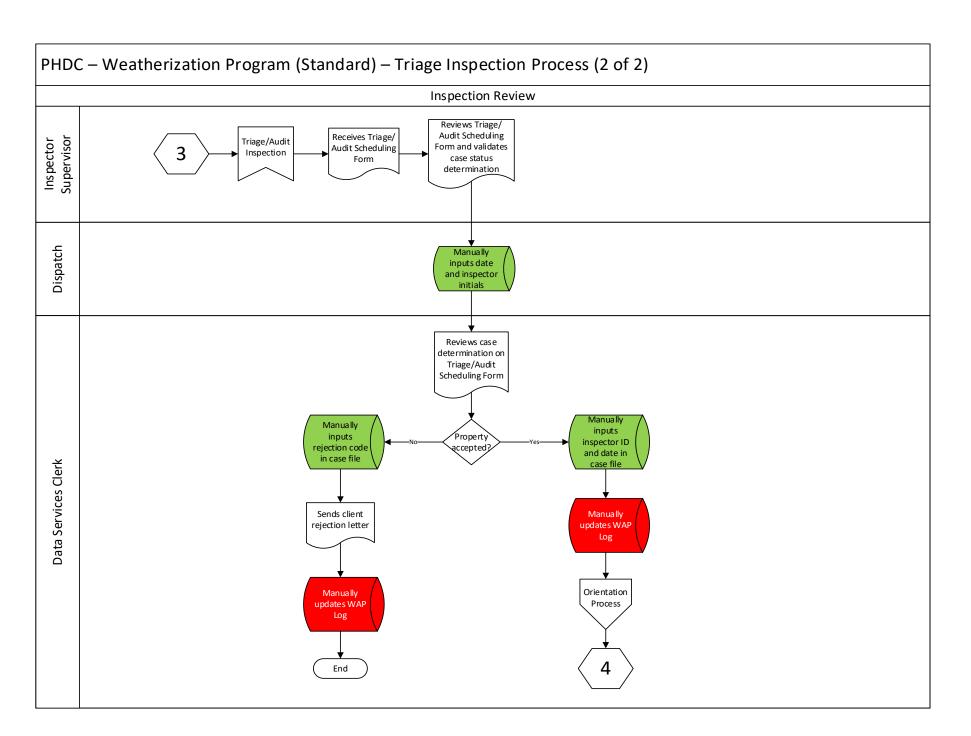


### WAP (Standard) – Hotline/Intake Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Name Address Phone Number Interest Expressed Date Indication of Owner/Renter Taxes on property current? Y/N  Hancock Energy Software (HES) Name Address Date  Excel – WAP Triage Tracking Log Name Address Phone Number Case Number Status  Triage/Audit Scheduling Form (Paper) Section 1 – Prescreen Questionnaire See attached  Salesforce - Energy Coordinating Agency (ECA) Address Applicant received WAP services? Y/N	<ul> <li>Program which best fits client's needs established</li> <li>Caller verified to not have an existing application         <ul> <li>If duplicate application, acceptance of previous case determined</li> <li>If previous cancellation, rectification of the issue causing the cancellation verified</li> </ul> </li> <li>Caller verified regarding previous work done         <ul> <li>If yes, applicant is considered not-eligible</li> <li>If no, intake process continues</li> </ul> </li> <li>Case/EOI information updated, if necessary</li> <li>Basis applicant information captured</li> <li>Address validated</li> <li>Applicant's initial eligibility for WAP determined</li> <li>Applicant pre-screened for Triage Inspection eligibility</li> <li>List of eligible applicants generated</li> </ul>	<ul> <li>Expression of Interest (EOI) generated or cancelled</li> <li>Initial eligibility determined</li> <li>Case/contact information updated</li> </ul>

# WAP (Standard) – Triage Inspection

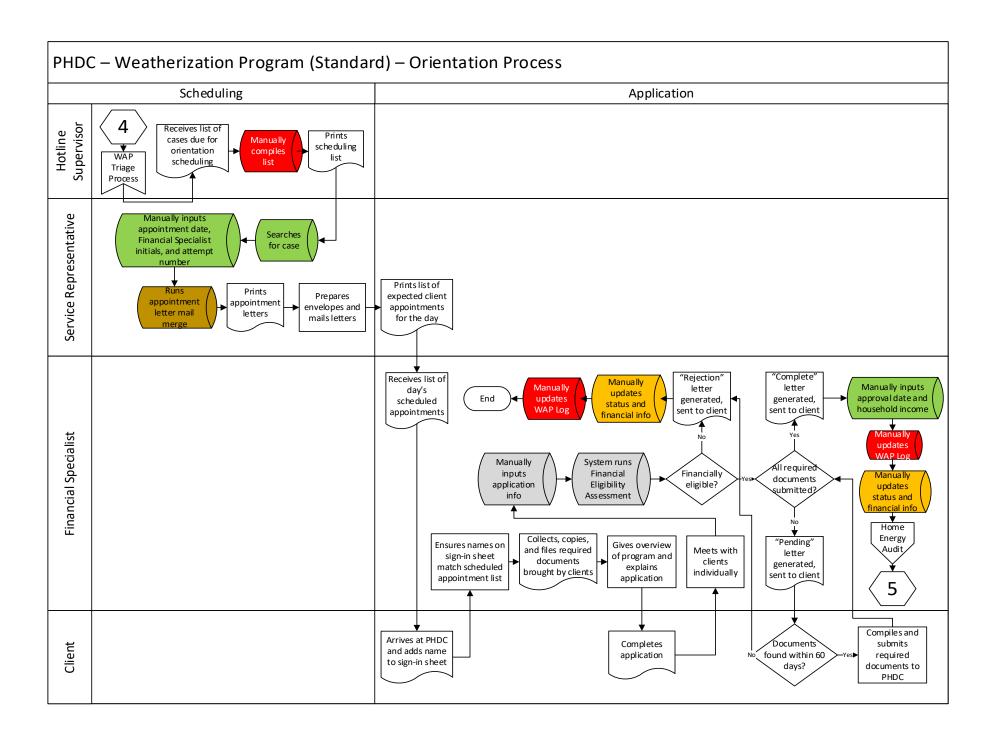




#### **WAP (Standard) – Triage Inspection Synopsis**

Data Elements	Process Summary	<b>Process Outcomes</b>
AS/400 – HIP	Applicants prescreened	Property eligibility determined
<ul> <li>Inspection Date</li> </ul>	Triage/Audit Inspection scheduled	
<ul> <li>Inspector Initials</li> </ul>	If inspector could not enter house appointment	
<ul> <li>Status Code</li> </ul>	rescheduled	
<ul> <li>Inspection Time</li> </ul>	Determined if house has structural damage	
Excel – WAP Triage Tracking Log	Determined if job is under cost threshold and within	
Triage Inspection Date	scope of WAP services	
Inspector Name	Inspection findings documented	
Name	Determined if property is accepted or	
<ul> <li>Address</li> </ul>	cancelled/deferred	
<ul> <li>Phone Number</li> </ul>	<ul> <li>If accepted, case sent to Orientation process</li> </ul>	
Case Number	<ul> <li>If cancelled, rejection letter sent</li> </ul>	
<ul> <li>Case Status</li> </ul>		
Triage/Audit Scheduling Form (Paper)		
Section 2 – Dispatch Scheduling		
<ul> <li>Date Triage Scheduled</li> </ul>		
<ul><li>Inspector</li></ul>		
<ul> <li>Date of Triage Completion</li> </ul>		
<ul> <li>Inspector Arrival Time</li> </ul>		
<ul> <li>Inspection Completion Time</li> </ul>		
<ul><li>Letter Mailed? Y/N</li></ul>		
<ul><li>Rescheduled? Y/N</li></ul>		
• Status:		
<ul> <li>Deferred (Cancelled)</li> </ul>		
<ul> <li>Referred for Audit</li> </ul>		
<ul> <li>Referred to CIU (Orientation)</li> </ul>		
Section 3 – Triage Property Information		
<ul> <li>House Type</li> </ul>		
Fuel Source		
Basement Type		
• Roof		
<ul> <li>Problems/Violations</li> </ul>		
<ul> <li>Ceilings</li> </ul>		

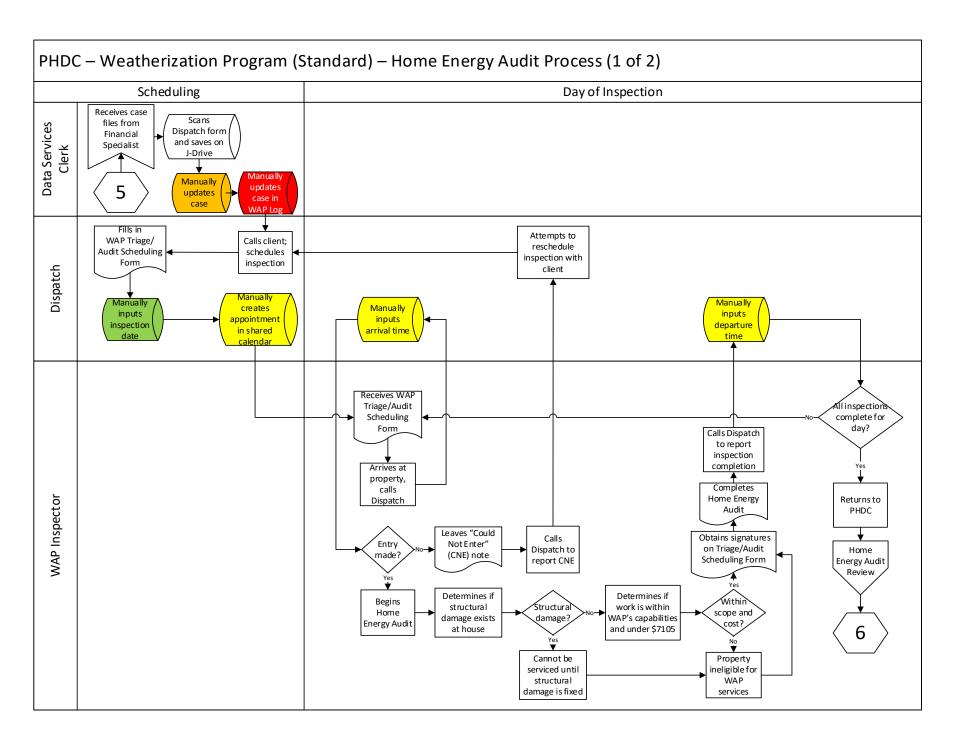
## WAP (Standard) – Orientation

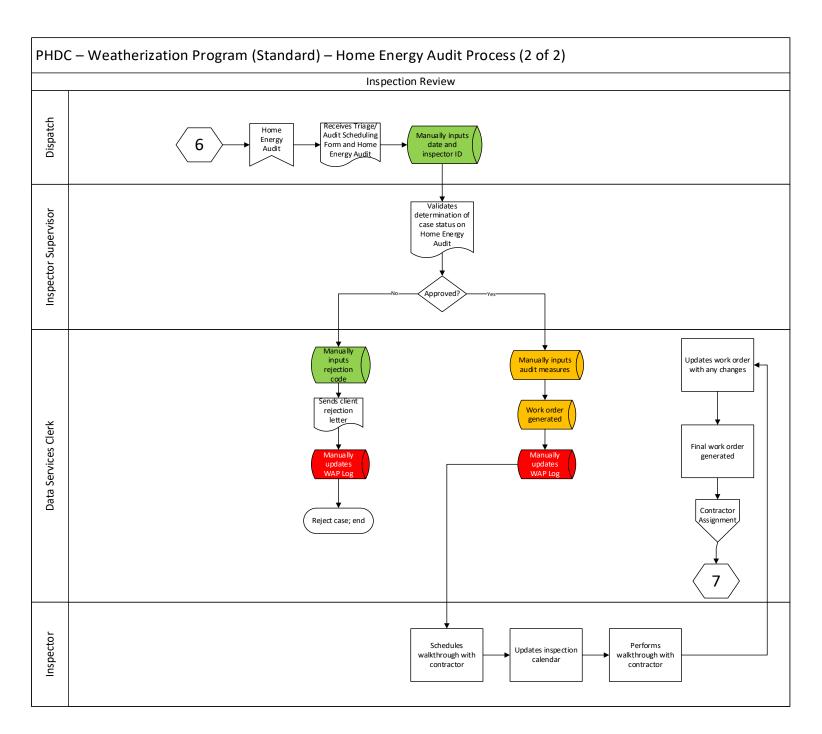


WAP (Standard) – Orientation Synopsis

AS/400 — HIP  Orientation Appointment Date Financial Specialist initials Appointment Attempt Number CATS See WAP Application Attachment HES Client Application Status Date Case Assigned to Financial Specialist Client Application Status Date Case Application Status Date Case Application Status Case Application Status Date Case Address Service Type Appointment Date and Time Client Documents Proof of Ownership Tax Status Mortgage Status Current Bank Statement Sign-in Sheet (Paper) Application Name Date Case Application Status Date Date Case Application Status Drientation Appointment Letter Application Status Case Address Case Sent to Home Energy Audit process if eligible Client Documents Client Application Status Case Sent to Home Energy Audit process if eligible Client Documents Date Client Documents Address Care Application Status Application Status Client Application Status Client Application Status Client Application Completed Client Application Status Client Application completed (paper) Individual client meeting with Financial Specialist Application completed (paper) Individual Client meeting with Financial Specialist Application completed (paper) Individual Client meeting with Financial Specialist Application completed (paper) Case sent to Home Energy Audit process if eligible Case sent to Home Energy Audit process if eligible Case sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit process if eligible Case Sent to Home Energy Audit	Data Elements	Process Summary	Process Outcomes
	<ul> <li>Orientation Appointment Date</li> <li>Financial Specialist Initials</li> <li>Appointment Attempt Number</li> <li>CATS</li> <li>See WAP Application Attachment</li> <li>HES</li> <li>Client Application Status</li> <li>Date</li> <li>Excel – WAP Tracking Log</li> <li>Name</li> <li>Orientation Date</li> <li>Case/Application Status</li> <li>Word – Orientation Appointment Letter</li> <li>Date</li> <li>Name</li> <li>Address</li> <li>Service Type</li> <li>Appointment Date and Time</li> <li>Client Documents</li> <li>Proof of Income</li> <li>Proof of Ownership</li> <li>Tax Status</li> <li>Mortgage Status</li> <li>Current Bank Statement</li> <li>Sign-in Sheet (Paper)</li> <li>Applicant Name</li> </ul>	<ul> <li>Orientation scheduled</li> <li>Orientation attendance verified</li> <li>Program services and application explained to client</li> <li>Client application completed (paper)</li> <li>Individual client meeting with Financial Specialist</li> <li>Application manually entered into CATS</li> <li>Required documents collected and verified</li> <li>Financial eligibility determined by CATS</li> </ul>	<ul><li>determined</li><li>Application completed</li><li>Case approved, rejected, or pending until required</li></ul>

## WAP (Standard) – Home Energy Audit

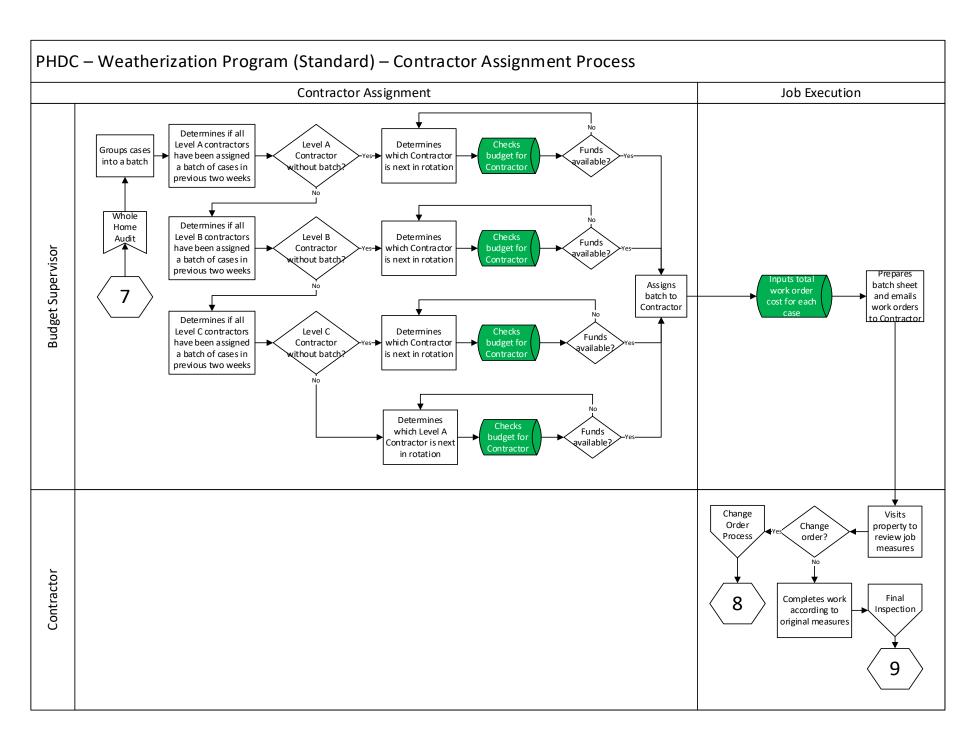




## WAP (Standard) – Home Energy Audit Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Inspection Date Inspector Initials Status Code Inspection Time Excel – WAP Tracking Log Inspector Name Inspection Date Name Address Phone Number Case Number Case Status HES  Case Information/Status Audit measures Triage/Audit Scheduling Form (Paper) Date Audit Scheduled Inspector Date of Audit Completion Inspector Arrival Time Inspector Ard Supervisor Signatures Letter Mailed? Y/N Rescheduled? Y/N Status: Audit Deferred Performed walkthrough Assigned to contractor WAP Audit Form (Paper)  A&C Voucher Form (Paper) Client Name, Signature, and Date	<ul> <li>Home Energy Audit inspection scheduled</li> <li>Appointment rescheduled if inspector could not enter house</li> <li>Determined if house has structural damage</li> <li>Determined if job is under cost threshold and within scope of WAP services</li> <li>WAP Audit Form completed to determine weatherization measures (specs) required for property</li> <li>Schedule/perform walkthrough with contractor</li> <li>Determined if measures are accepted/approved or cancelled/deferred</li> <li>If accepted, work order generated and case sent to Contractor Assignment process</li> <li>If cancelled, rejection letter sent</li> </ul>	<ul> <li>Property eligibility verified under Pennsylvania weatherization standards</li> <li>Weatherization measures (job specs) established and approved</li> </ul>
Job Status (Contractor)		

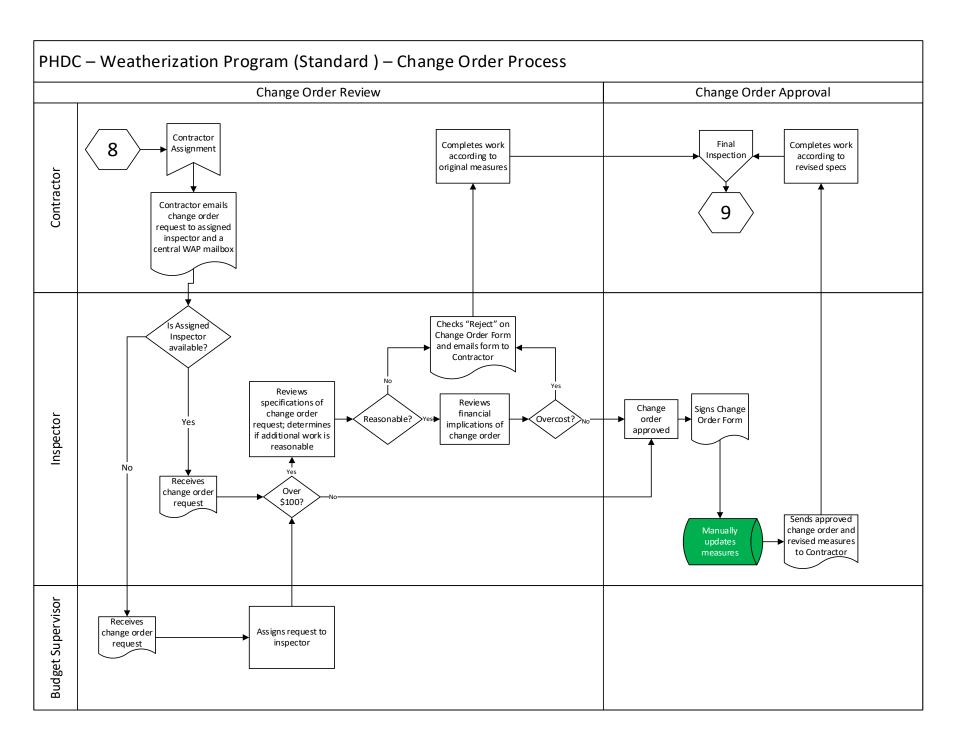
# WAP (Standard) – Contractor Assignment and Job Execution



WAP (Standard) – Contractor Assignment and Job Execution Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 - HTE  Contractor Type Contractor Internal Identification Number Cost of each measure Final Cost  Excel — Work Order Batch Sheet Contractor Name HTE Line Number Case Number Client Addresses  Work Order Form (Paper) See Appendix	<ul> <li>Determined if case will go to Level A, B, or C Contractor</li> <li>Determined if Contractor has available funds for work order</li> <li>Contractor assigned to job</li> <li>Batch Sheet prepared</li> <li>Work order(s) sent to Contractor</li> <li>All work on Client's house completed</li> </ul>	Contractor assigned to case     Work completed by Contractor

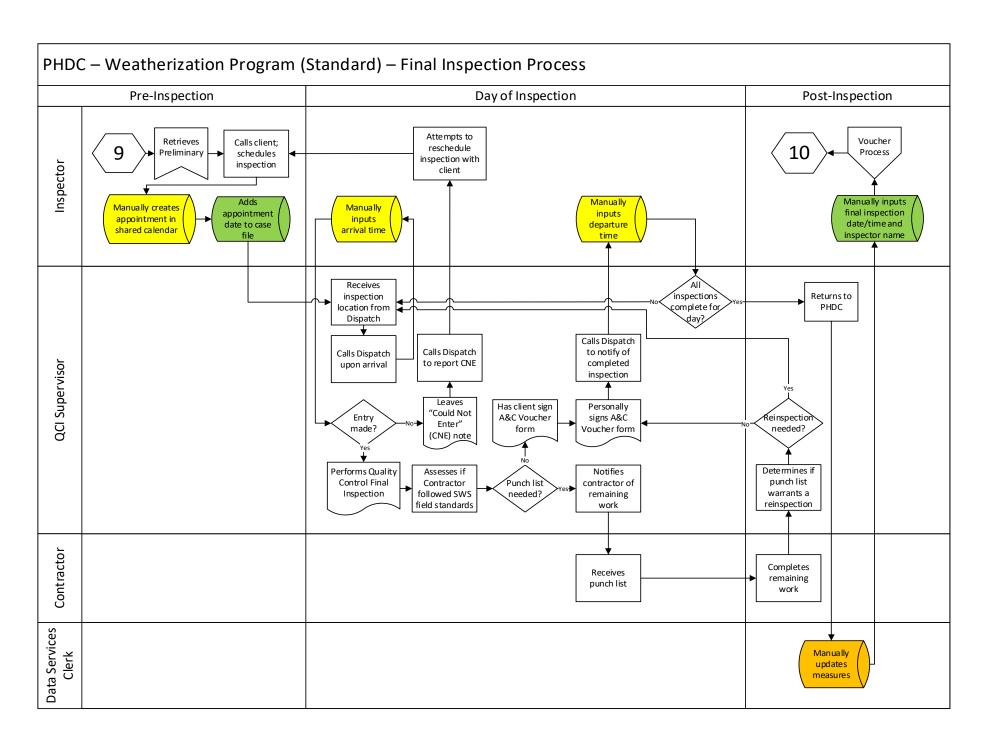
## WAP (Standard) – Change Order



### WAP (Standard) – Change Order Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HTE  Adjustments for total cost due to change order  Change Order Form (Paper)  Case Number  Date PHDC Inspector Contractor Original Job Cost Change Order Amount New Total Cost Address Contractor Signature and Date Client Name, Signature, and Date Director Approval Signature and Date Addition/Deletion Description and Cost Change Addition/Deletion Total Cost Change Comments	<ul> <li>Change order either approved or denied</li> <li>If change order approved, job specifications updated and sent to Contractor</li> <li>If change order denied, Contractor informed of denial and instructed to proceed with initial specifications</li> <li>Measures and costs updated in HTE, if necessary</li> <li>All work on Client's house completed</li> </ul>	<ul> <li>Change order reviewed, approved or denied</li> <li>Measures and costs updated</li> <li>Work completed by Contractor</li> </ul>

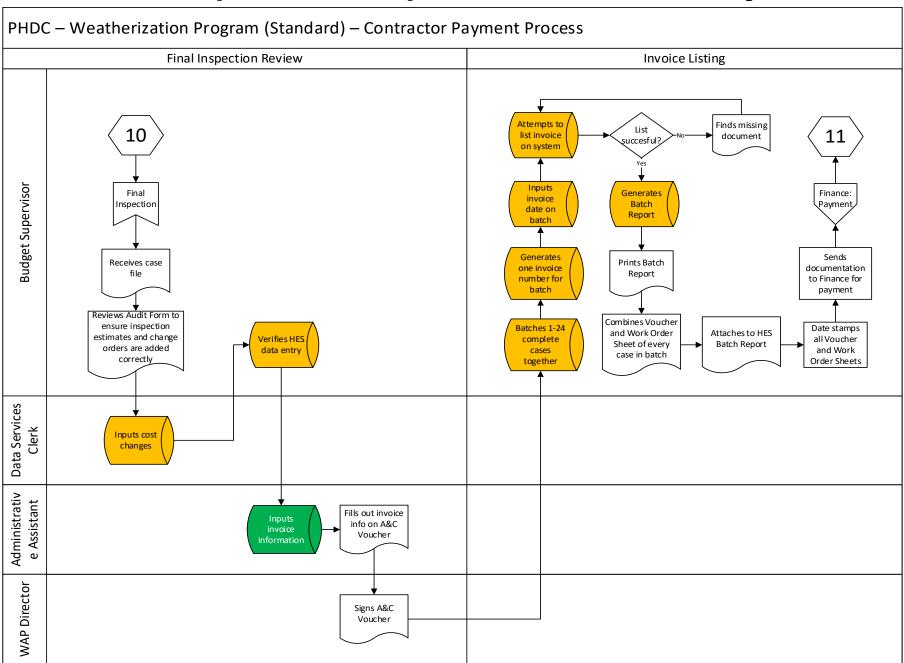
## WAP (Standard) - Final Inspection



### WAP (Standard) – Final Inspection Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Inspector Inspection Date  HES Inspection Measures  A&C Voucher Form (Paper) Inspector Name, Signature and Date Contractor Name, Signature and Date Client Name, Signature and Date Client Name, Signature and Date See Appendix	<ul> <li>Final Inspection scheduled with Client</li> <li>Appointment rescheduled if Inspector could not enter house</li> <li>Contractor work verified against SWS standards; if not approved, work fixed by Contractor and verified again by Inspector</li> <li>Findings from inspection recorded</li> <li>Case transferred to Budget Unit for review</li> </ul>	Contractor work verified against SWS standards

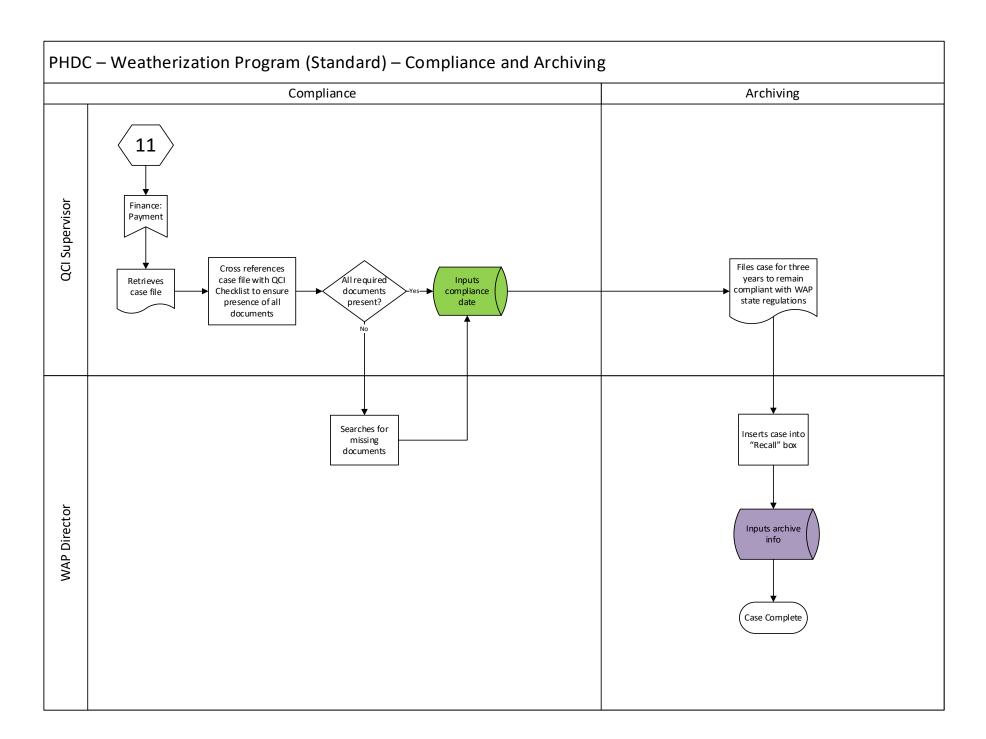
## WAP (Standard) – Contractor Payment



### WAP (Standard) – Contractor Payment Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HTE  Client Address Client Name Date Completed Job Description ("Vendor part number") Quantity Ordered and Received Unit Cost Account Number PHDC Representative Purchase Order Number HES Cost Adjustments Invoice Date HES – List Report Invoice Number Status Agency Name Cost Funding Source Invoice Date A&C Voucher Form (Paper) Contractor Name Case Number Payment Amount Contract Number AA Signature and Date Dept. Head Signature and Date	<ul> <li>Case received from Final Inspection</li> <li>Invoice and change orders reviewed</li> <li>Invoice information recorded and data entry verified</li> <li>Voucher created</li> <li>Invoice listed; if unsuccessful list, missing document(s) located and invoice listed</li> <li>Case sent to Finance for payment</li> </ul>	<ul> <li>Invoice verified against list prices</li> <li>Case sent to Finance for payment</li> </ul>

## WAP (Standard) - Compliance and Archiving



#### WAP (Standard) – Compliance and Archiving Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Compliance Date Compliance Service Representative  Access – PHDC Archive Database  Archive Date Fiscal Year Box Number Case Number Program Name Address  QCI Checklist	<ul> <li>Case received from Finance</li> <li>File verified against QCI Checklist to contain all case certifications and specifications</li> <li>Any missing documents located</li> <li>Case filed for 3 years to maintain compliance with state regulations</li> <li>Case file assigned to Recall box and archiving information recorded</li> </ul>	<ul> <li>Compliance ensured</li> <li>Case archived</li> </ul>

# Section IV – Weatherization Assistance Program (Crisis)

#### Weatherization Assistance Program (Crisis) – Overview

- Assists low-income Philadelphia homeowners and renters by increasing efficiency in their homes and apartments. WAP makes homes more affordable
  to live in in by reducing energy costs. These improvements are based on a PHDC employee inspection and can include caulking, window and door
  repairs, attic and bay insulation, low-e storm windows, CFL lightbulbs, hot water tanks, heater replacements and new windows and doors.
- WAP is comprised of the following funding sources:
  - LIHEAP (Low income Home Energy Assistance Program)
  - o CRISIS
  - DOE (Department of Energy)

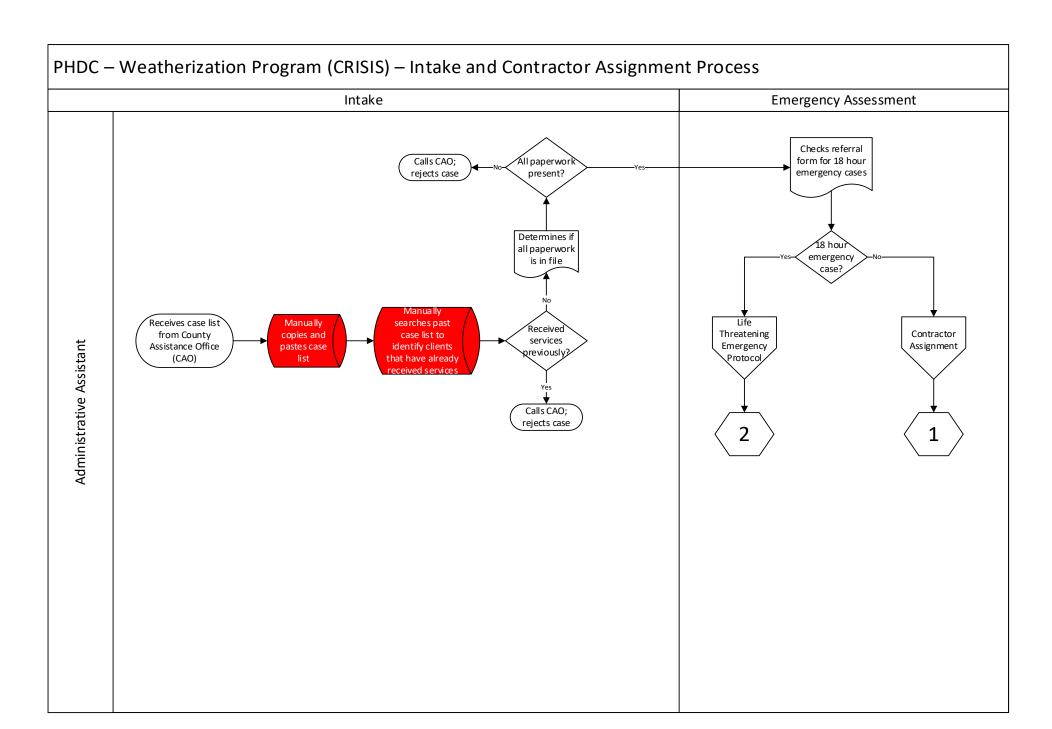
#### Eligibility Criteria:

- o Clients must own or rent the property
- o Households must be earning a maximum of 200% of the federal poverty level. (Income for all residents is counted)
- o All utilities must be on at the property
- o Renters may apply (approval by landlord is required)
- Landlords may be required to contribute a portion of the total cost of the Weatherization services to be provided, which are determined during an energy audit, after the applicant is approved. However, if the tenant pays both gas and electric utilities and the accounts are under the
  - tenant's name no landlord contribution is required

#### Processes:

- 1. Intake
- 2. Contractor Assignment and Job Execution
- 3. Life Threatening Emergency
- 4. Final Inspection
- 5. Contractor Payment
- 6. Compliance and Archiving

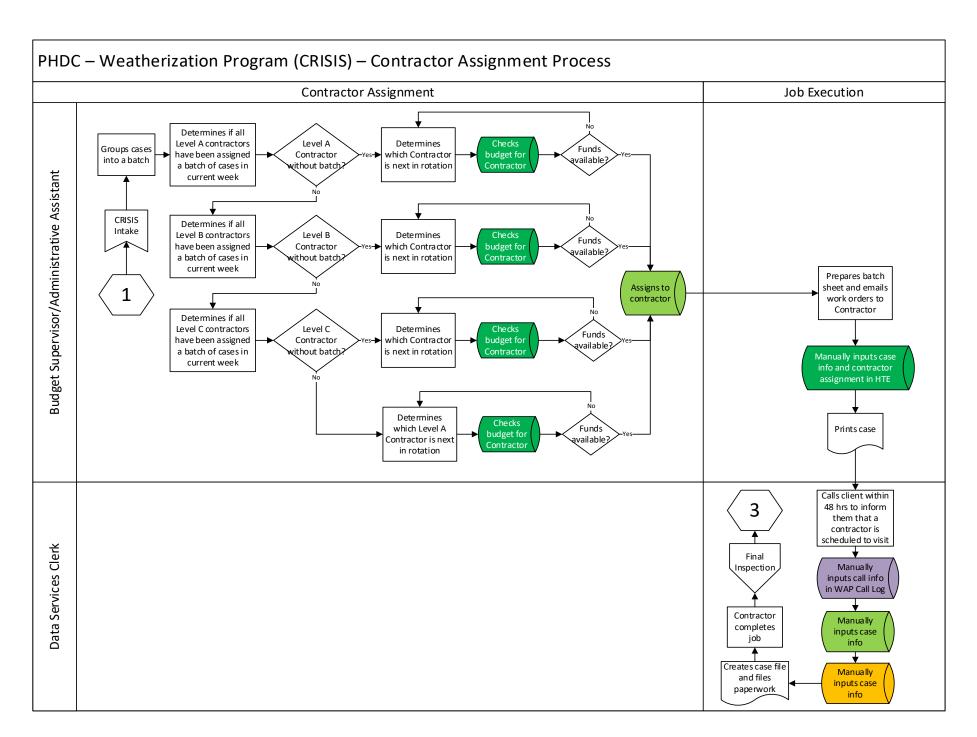
## WAP (Crisis) – Intake



### WAP (Crisis) – Intake Synopsis

Data Elements	Process Summary	Process Outcomes
Excel – CAO Client Referral List  Date Received  Name Record Number Address Phone Number Reason Weatherization Is Needed Date Scanned Narrative (Notes/Comments)  CAO Weatherization Crisis Referral (Paper)	<ul> <li>Case received from County Assistance Office (CAO)</li> <li>Confirmed that client had not already received services; if client previously received services, CAO called and case rejected</li> <li>All client paperwork received; if not all paperwork present, CAO called and case rejected</li> <li>Determined if case is 18 hour emergency         <ul> <li>If emergency, sent to Life Threatening Emergency Protocol</li> <li>If no emergency, sent to Contractor Assignment</li> </ul> </li> </ul>	Case referral received     Eligibility determined

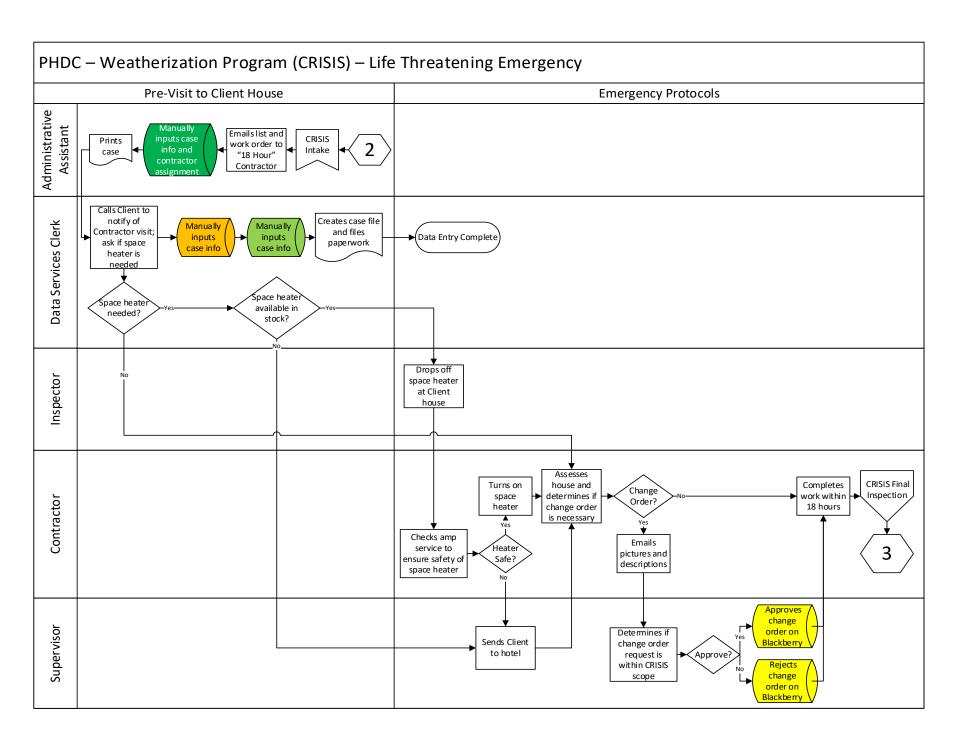
# WAP (Crisis) – Contractor Assignment and Job Execution



### WAP (Crisis) – Contractor Assignment and Job Execution Synopsis

	Process Summary	Process Outcomes
AS/400 – HIP Portal  AS/400 - HTE  Administrative Assistant Name  Purchase Order Number  Item Description: Client Address, Name, Funding Source, Assigned Date, Service Type/Code, Change Order Status (if necessary), Finished Date  Service Type/Code  Quantity Ordered  Order Unit of Measurement (EOM)  Unit Cost  Account Number  HES – Client Intake  Excel – Work Order Batch Sheet  Access – WAP Call Log  Name  Phone Number  Date of DHS Referral  Date and Time First Client Call  Response One: (Choose from dropdown)  Time Elapsed (Days)  Date and Time Second Client Call  Response One: (Choose from dropdown)  Date Letter Mailed  Letter Mailed (Y/N)  Life Threatening (Y/N)	Case assigned to Level A, B, or C Contractor Contractor determined to have available funds for work order Contractor assigned to job Batch Sheet prepared Work order(s) sent to Contractor Initial case information recorded Client notified of upcoming Contractor visit within 48 hours of referral Heater installation completed	Contractor assigned to case     Heater installed

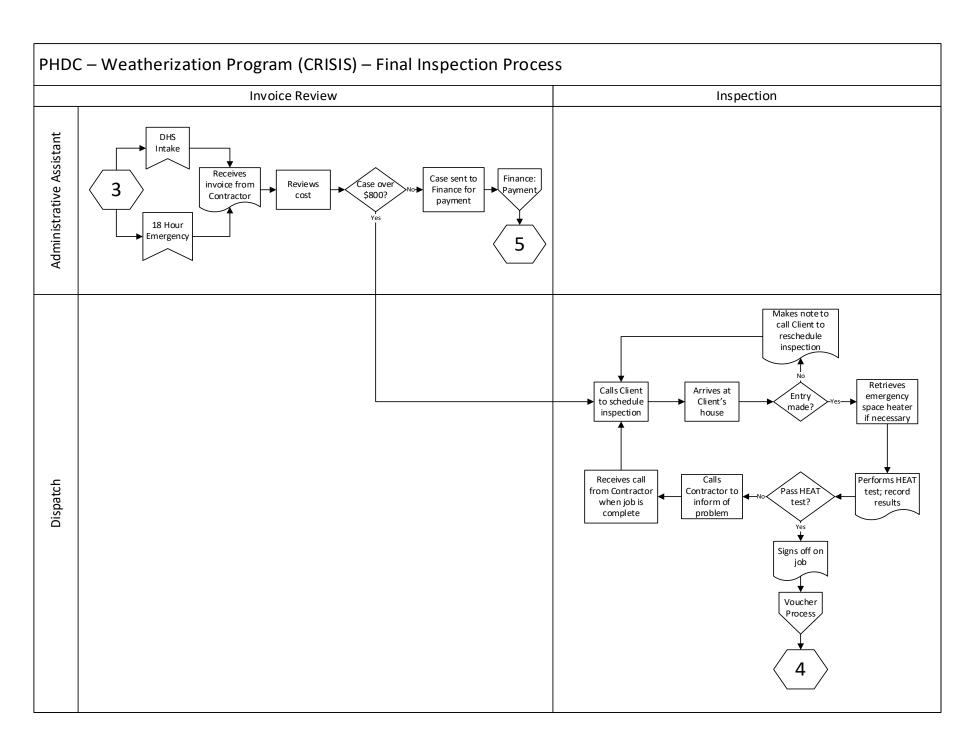
## WAP (Crisis) – Life Threatening Emergency



### **WAP (Crisis) – Life Threatening Emergency Synopsis**

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP Portal  AS/400 – HTE  Administrative Assistant Name  Purchase Order Number  Item Description: Client Address, Name, Funding Source, Assigned Date, Service Type/Code, Change Order Status (if necessary), Finished Date  Service Type/Code  Quantity Ordered  Order Unit of Measurement (EOM)  Unit Cost  Account Number  HES – Client Intake  Access – WAP Call Log  Name  Phone Number  Date of DHS Referral  Date and Time First Client Call  Response One: (Choose from dropdown)  Time Elapsed (Days)  Date and Time Second Client Call  Response One: (Choose from dropdown)  Date Letter Mailed  Letter Mailed (Y/N)  Life Threatening (Y/N)  Work Order Form (Paper)  Batch Sheet (Paper)	<ul> <li>"18 Hour" Contractor informed of emergency cases</li> <li>Initial case information recorded</li> <li>Client notified of Contractor visit</li> <li>Inspector determines if space heater is necessary         <ul> <li>If necessary, space heater dropped off at Client's house and heater safety ensured</li> <li>If safe, space heater turned on</li> <li>If unsafe, Client sent to hotel</li> </ul> </li> <li>If change order, request reviewed and decision made whether to approve change order based on scope</li> <li>Heater installation completed within 18 hours</li> </ul>	Safety of Client ensured     Heater installed by Contractor within 18 hours

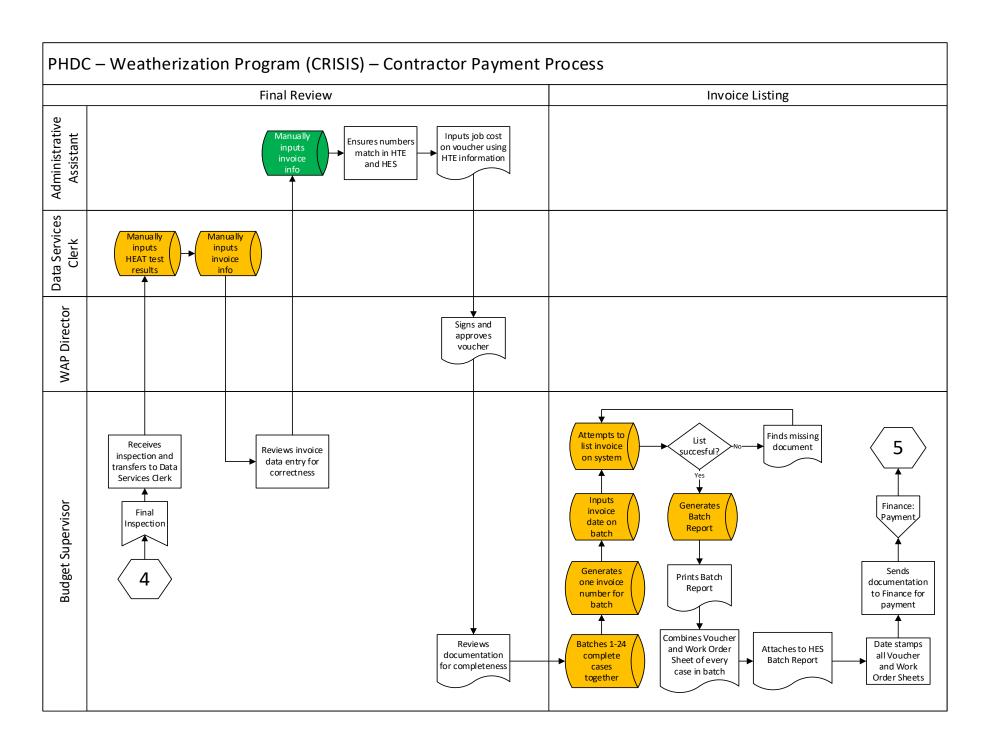
## WAP (Crisis) – Final Inspection



WAP (Crisis) – Final Inspection Synopsis

Data Elements	Process Summary	Process Outcomes
A&C Voucher Form (Paper)  Inspector Name, Signature and Date Contractor Name, Signature and Date Client Name, Signature and Date HEAT Test (Paper) Invoice (Paper)	Invoice reviewed  If under \$800, case sent to finance  If over \$800, case sent to final inspection  Final inspection scheduled with Client  Appointment rescheduled if Inspector could not enter house  HEAT test performed to validate Contractor's work  If fail test, issues remediated with Contractor  If pass test, job signed off  Case transferred to Voucher Process	Contractor work verified against specifications

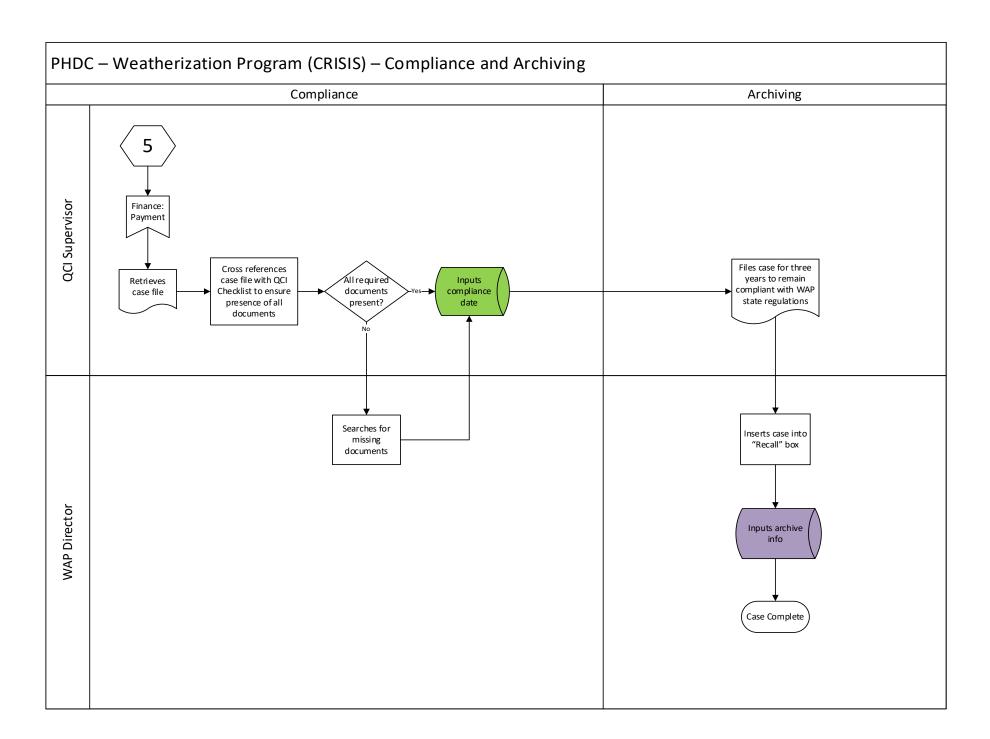
## WAP (Crisis) – Contractor Payment



### WAP (Crisis) – Contractor Payment Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  • HEAT Test Results  AS/400 - HTE  • Client Name and Address • Date Completed	Case received from Final Inspection     Inspection reviewed     Inspection results manually inputted     Invoice verified against HES, updated as necessary     Invoice listed; if unsuccessful list, missing	<ul> <li>Invoice verified against HES</li> <li>Case sent to Finance for payment</li> </ul>
<ul> <li>Job Description ("Vendor part number")</li> <li>Quantity Ordered and Received</li> <li>Unit Cost</li> <li>Account Number</li> <li>PHDC Representative</li> <li>Purchase Order Number</li> </ul>	document(s) located and invoice listed again  Contractor packet transferred to Finance for payment	
HES  Job Description ("Vendor part number")  Quantity Ordered and Received  Unit Cost  Client Name  Job Number  Auditor Name  Job Type and Status  Assessment and Completion Dates  Reweatherization Date  Audit Type  HES List Report  Invoice Number and Date  Status  Agency Name  Cost  Funding Source  A&C Voucher Form (Paper)  Blanket P.O. Number  Department Approval		

## WAP (Crisis) – Compliance and Archiving



### WAP (Crisis) – Compliance and Archiving Synopsis

Data Elements	Process Summary	Process Outcomes
AS/400 – HIP  Compliance Date Compliance Service Representative  Access – PHDC Archive Database Archive Date Fiscal Year Box Number Case Number Program Name Address  QCI Checklist (Paper)	<ul> <li>Case received from Finance</li> <li>File verified against QCI Checklist to contain all case certifications and specifications</li> <li>Any missing documents located</li> <li>Case filed for 3 years to maintain compliance with state regulations</li> <li>Case file assigned to Recall box and archiving information recorded</li> </ul>	Compliance ensured     Case archived

## Section V – Adaptive Modification Program

#### **Adaptive Modification Program – Overview**

• Provides accessibility modifications to low-income households in Philadelphia where residents have permanent physical disabilities. Typical modifications include stairway elevators, accessible bathrooms, wheelchair lifts, railings and first floor bathrooms. AMP is a one-time-only program with a maximum improvement of \$25,000. Average cost per property in FY2015 was approximately \$12,900.

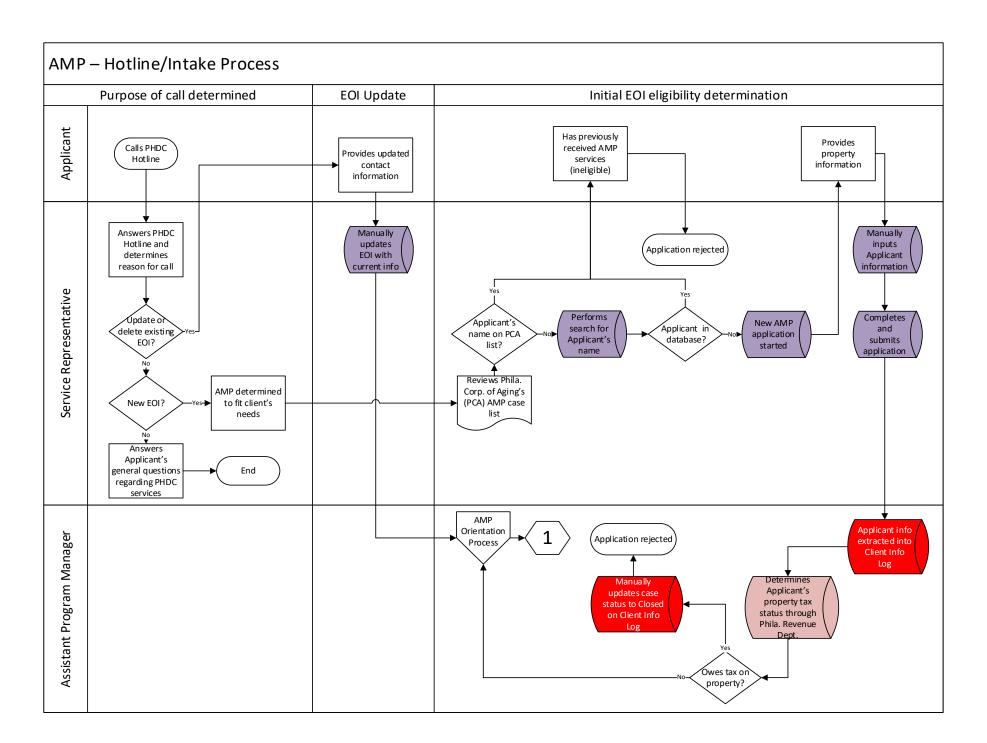
#### <u>Eligibility Criteria</u>:

- o Clients must own the property or have the owner's permission tomake modifications
- o Clients must have a permanent physical disability
- o Households must be earning a maximum of 50% of the Area Median Income (income for all residents is counted)
- o The property must not need major structural, plumbing, electric or roofing repairs
- o All utilities must be on at the property
- o Philadelphia Real Estate taxes must be current
- o Mortgage payments must be current

#### Processes:

- 1. Hotline/Intake
- 2. Orientation
- 3. Occupational Therapist Initial Evaluation
- 4. Initial Inspection
- 5. Contractor Assignment and Job Execution
- 6. Change Order
- 7. Final Inspection
- 8. Occupational Therapist Follow-Up Evaluation
- 9. Compliance and Archiving

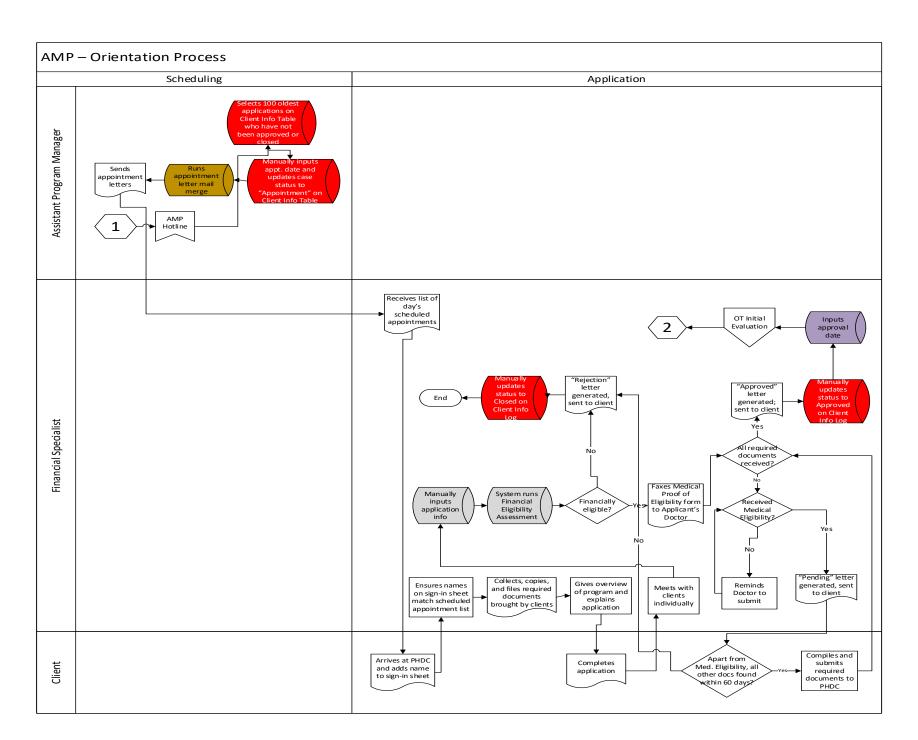
## AMP - Hotline/Intake



### **AMP – Hotline/Intake Synopsis**

Data Elements	Process Summary	Process Outcomes
Access – AMP Database	Establishes what program best fits Applicant's needs	Expression of Interest (EOI)
Name	<ul> <li>Verifies Applicant has not received AMP services</li> </ul>	generated or cancelled
House Number	through PHDC or Philadelphia Corporation of Aging	<ul> <li>Initial eligibility determined</li> </ul>
Street Name	(PCA); if received services previously, cancel	<ul> <li>Case/contact information</li> </ul>
Phone Number	application	updated
Application Date	<ul> <li>Updates case/EOI information, if necessary</li> </ul>	
<ul> <li>Modification Requested</li> </ul>	Captures basic Applicant information	
Excel – Client Info Table	Validates property tax status	
Client ID	Validates property ownership status	
Case Number	Determines Applicant's initial eligibility for AMP	
Name	Adds Applicant to Orientation backlog	
House Number		
<ul> <li>Street Name, Direction, and Suffix</li> </ul>		
Zip Code		
Application Date		
Phone Number		
Date of Birth		
<ul> <li>Bathroom Modification? T/F</li> </ul>		
<ul><li>New Bathroom? T/F</li></ul>		
Handrail? T/F		
Stair Glide? T/F		
Wheelchair Lift? T/F		
Ramp? T/F		
Other? T/F		
Modification Description		
Referral Name		
Referral Phone Number		
Mismatch? T/F  Divided to the control of the c		
Philadelphia Department of Revenue		
Taxes owed on property? Y/N		
CoreLogic - Realist		
Owner of property? Y/N		
<ul> <li>Owner of other property? Y/N</li> </ul>		

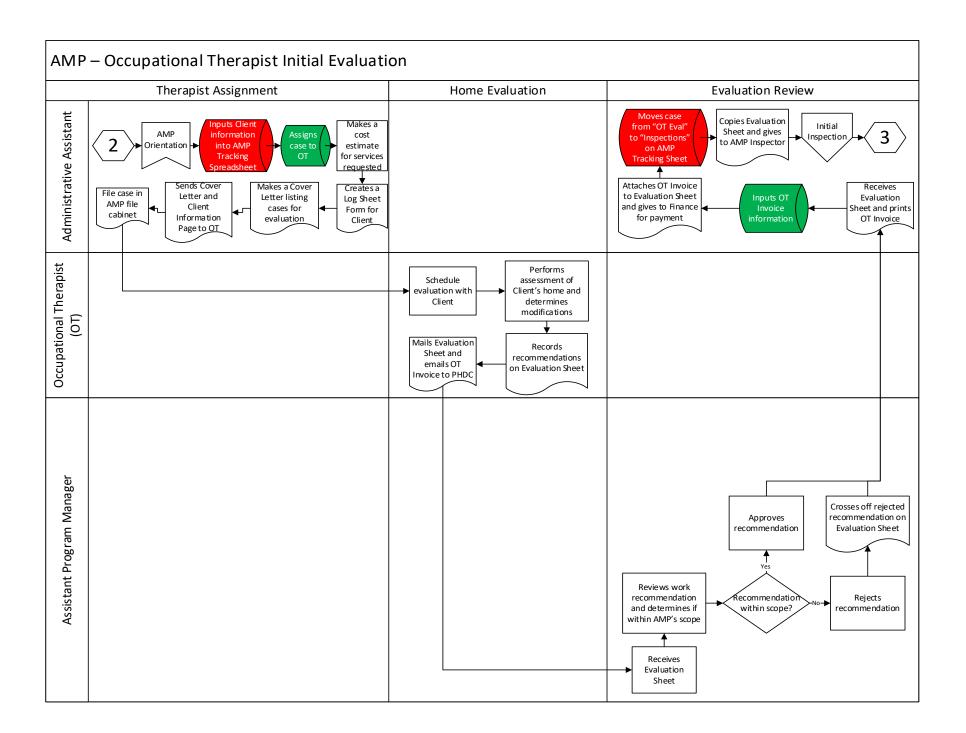
### **AMP – Orientation**



#### **AMP – Orientation Synopsis**

Data Elements	Process Summary	Process Outcomes
Access – AMP Database	<ul> <li>Oldest applications selected for Orientation</li> <li>Case assigned to Financial Specialist</li> <li>Orientation scheduled</li> <li>Orientation attendance verified</li> <li>AMP services and application explained to Applicants</li> <li>AMP application completed by Applicant (paper)</li> <li>Financial Specialists meet with each         Applicant individually</li> <li>Application manually entered into CATS by Financial         Specialists</li> <li>Financial eligibility determined by CATS</li> <li>Medical Eligibility Form sent to Applicant's Doctor</li> <li>Required application documents and completed         Medical Eligibility Form collected and verified</li> <li>Financial eligibility determined by CATS</li> <li>Case sent to occupational therapist for         inspection process if eligible</li> </ul>	<ul> <li>Financial Eligibility determined</li> <li>Application completed and entered into CATS</li> <li>Case approved, rejected, or pending until required documents are received</li> </ul>

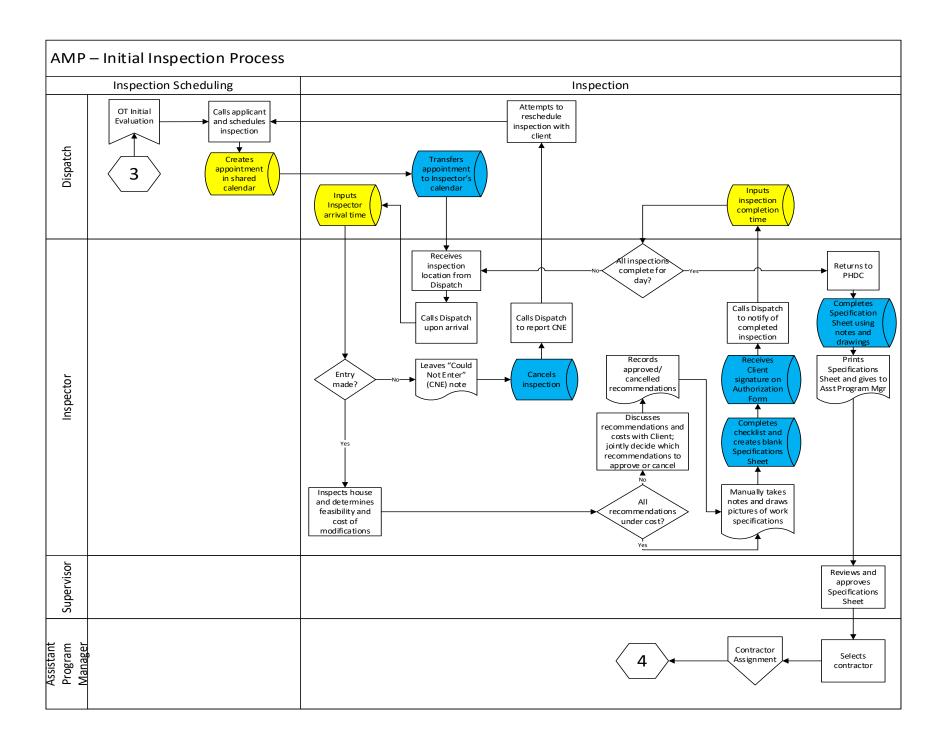




### **AMP-Occupational Therapist Initial Evaluation Synopsis**

	•	
AS/400 – HTE  Administrative Assistant Name Purchase Order Number Client Address Client Name Status Assigned Evaluation Date Evaluation Type Quantity Ordered and Received Cost Account Number Excel – AMP Tracking Spreadsheet Client Name Evaluation Date Estimated Job Cost Zip Code (last two digits) Case Status Excel – Client Info Table Case Status Word – Cover Page Client Name(s) Case Cost(s) Completion Date(s) Authorization Page (Paper)  Evaluation Sheet (Paper) Company Name Client Name	<ul> <li>Cost estimate for modifications created</li> <li>Authorization Page sent to OT</li> <li>Evaluation scheduled by OT</li> <li>Initial evaluation performed by OT establishing priority modification and additional modifications</li> <li>Evaluation Sheet received and recommendations determined to be within scope of AMP; if not within scope, individual recommendation rejected</li> <li>OT Invoice received and sent to Finance for payment</li> <li>Case moved to Initial Inspection</li> </ul>	<ul> <li>Recommended home modifications created and reviewed</li> <li>OT Invoice received and sent to Finance for payment</li> </ul>
<ul><li>Cost</li><li>Evaluation Type and Date</li></ul>		

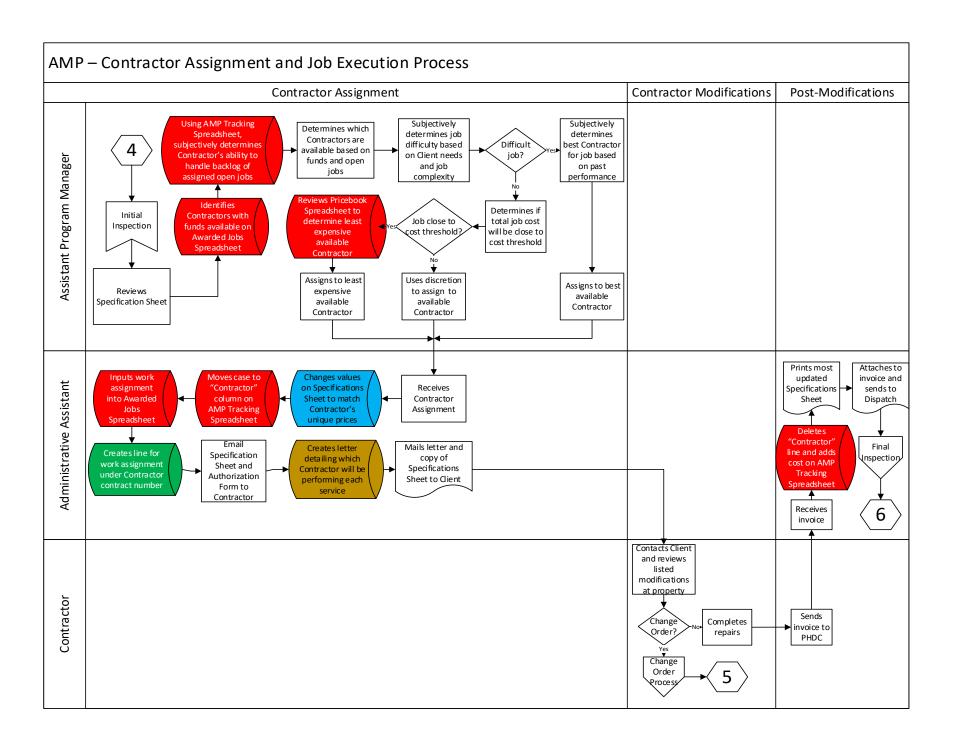
## **AMP – Initial Inspection**



### AMP – Initial Inspection Synopsis

	Data Elements	Process Summary	Process Outcomes
Outlo	Program Inspection type Client name Client address Client phone Inspector Inspection date Notes Specifications Inspection Checklist Authorization Sheet	<ul> <li>Initial Inspection scheduled</li> <li>Priority modification feasibility assessed         <ul> <li>Priority modification cancelled if not feasible</li> </ul> </li> <li>Determined if all modification recommendations are under AMP's cost threshold         <ul> <li>If over cost, certain modifications cancelled jointly by Client and Inspector to lower costs</li> </ul> </li> <li>Notes and drawings of job specifications recorded on paper</li> <li>Received signatures on Authorization form</li> <li>Job specifications transcribed from paper to iPad</li> <li>Specifications Sheet reviewed by Assistant Program Manager</li> </ul>	Priority and general property modifications established and approved  Priority and general property modifications established and approved established and approved established and approved established

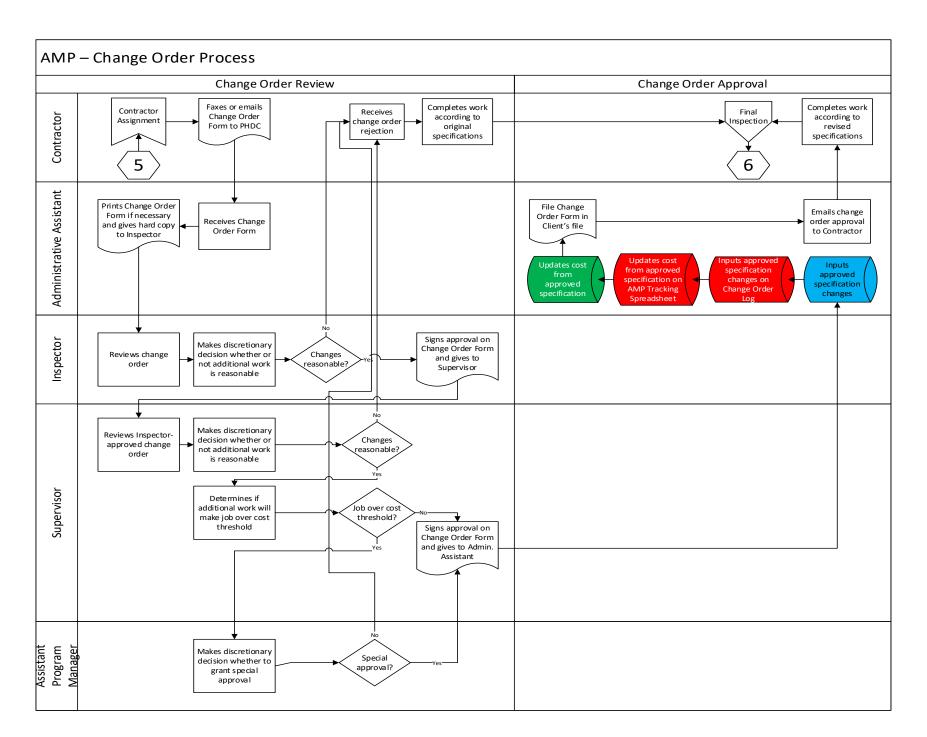
# AMP – Contractor Assignment and Job Execution



**AMP – Contractor Assignment and Job Execution Synopsis** 

Data Elements	Process Summary	Process Outcomes
AS/400 – HTE  Administrative Assistant Name Purchase Order Number Item Description: Client Address, Name, Assigned/Finished Status, Assigned/Finished Date Service Type Quantity Ordered Order Unit of Measurement (EOM) Unit Cost Account Number iPad/Portal Contractor Information Assignment Date Contractor Prices Excel - Awarded Jobs Spreadsheet Client Name Client Address Award Date Total Job Cost Excel - AMP Tracking Spreadsheet Client Name Award Date Award Amount Excel - Price Book Spreadsheet Contractor Prices by Specification Word - Contractor Assignment Client Letter Assigned Contractor(s) Name Assigned Contractor(s) Service	<ul> <li>Contractor's budget and backlog of open jobs reviewed</li> <li>Difficulty of job assessed; if difficult job, work assigned to best available Contractor(s)</li> <li>Proximity of expected cost of job to AMP cost threshold assessed; if close to threshold, work assigned to least expensive Contractor(s)</li> <li>Contractor(s) assigned to case</li> <li>Specification Sheet prices adjusted to meet Contractor's unique prices</li> <li>Work assignment created</li> <li>Specifications and authorization sent to Contractor</li> <li>Client notified via mail of contractor assignment</li> <li>Repair specifications reviewed by Contractor at Client's property</li> <li>Need for change order assessed and requested if necessary</li> <li>Repairs completed by Contractor</li> <li>Invoice received and reviewed</li> <li>Invoice and Specification Sheet sent to Dispatchfor Final Inspection scheduling</li> <li>Note: During Contractor Assignment, it is at the discretion of the Assistant Program Manager to determine: availability of Contractor, complexity of job, competency of Contractor with various work items, and best Contractor for each part of the job.</li> </ul>	<ul> <li>Contractor assigned to case</li> <li>Work completed by Contractor</li> </ul>

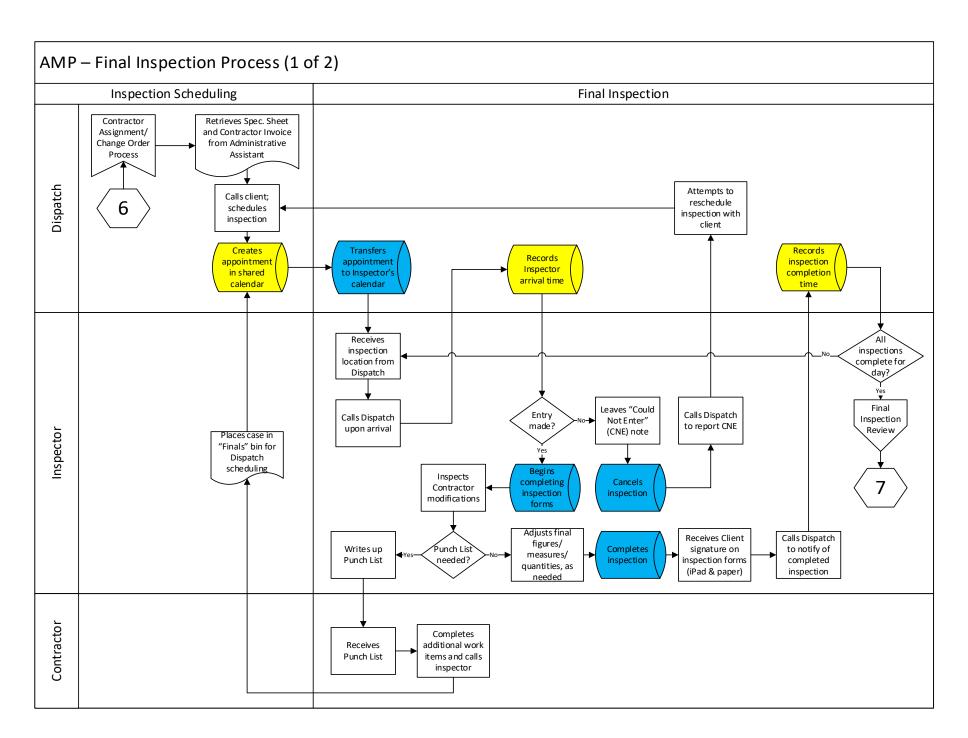
## **AMP – Change Order**

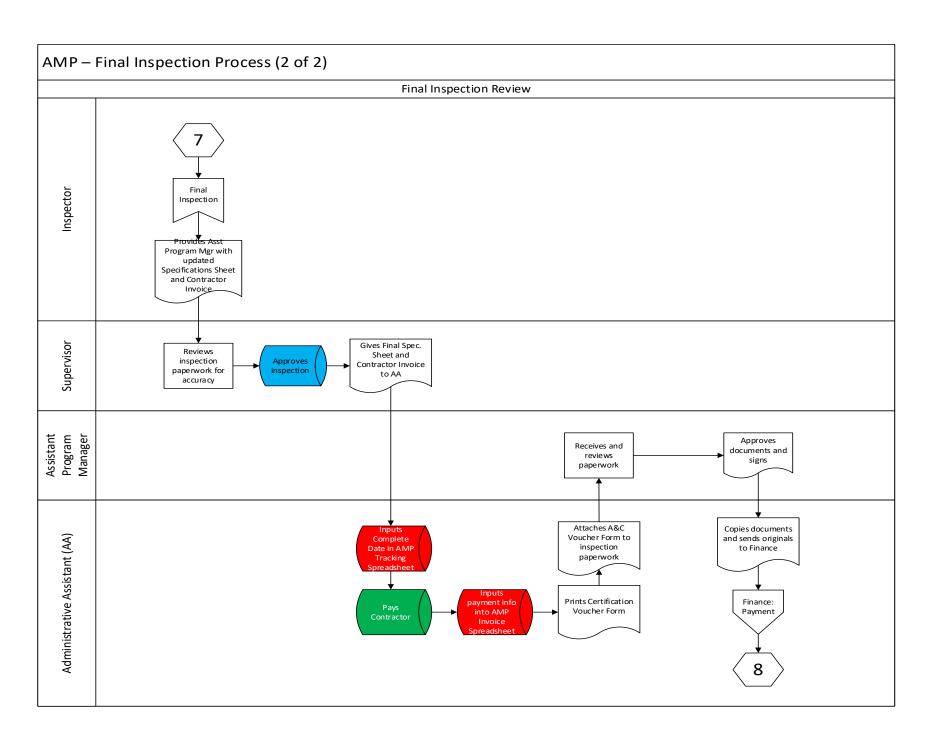


## **AMP – Change Order Synopsis**

Data Elements	Process Summary	Process Outcome
AS/400 – HTE  • Adjusted costs per trade  iPad/Portal  • Change Order Service Items • Change Order Approval  Change Order Form (Paper)  • Case Number • Address • Inspector Name • Request Date • Contractor Name • Contractor Fax Number • Contractor Email • Additions/Deletions • Specification Number • Description • Quantity • Paint Disturbance? Y/N • Cost	Change order reviewed Reasonability of requested changes determined Cost implications of change order assessed; if over cost threshold, special approval status determined by the Assistant Program Manager Change order approved or denied If approved, specifications are updated as necessary If denied, work is completed according to original specifications	<ul><li>Change order approved or denied</li><li>Specifications updated</li></ul>

# **AMP – Final Inspection**

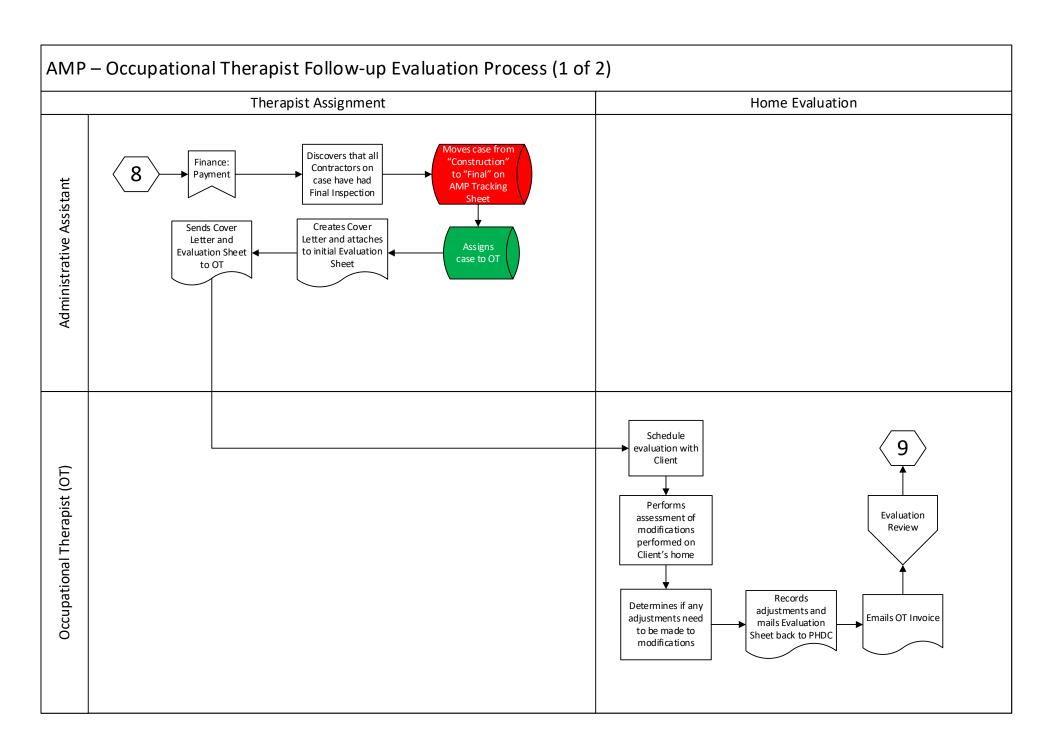


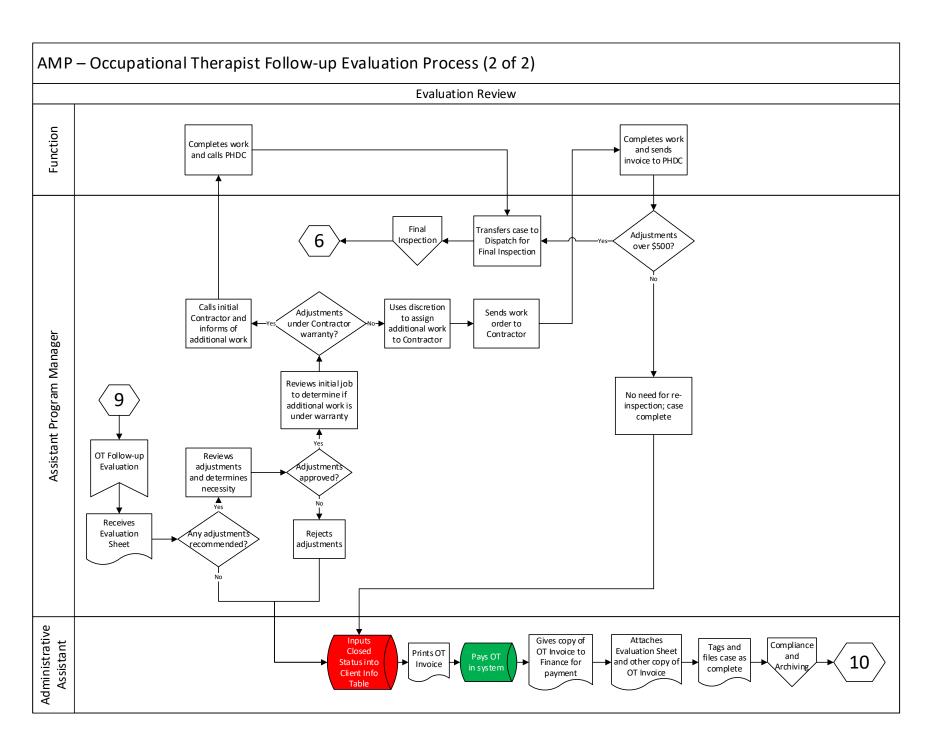


## **AMP – Final Inspection Synopsis**

Data Elements	Process Summary	Process Outcomes
iPad/Portal  Case Number House Number Street Name Client Name Inspector Name Final Inspection Date Contractor Name Notes Final Inspection Checklist Spec Sheet Outlook Calendar Client Name Client Address Date and Time Excel - AMP Tracking Spreadsheet Complete Date Excel - AMP Invoice Spreadsheet Date Client Address Minority/Non-Minority (select one) Payment Amount A&C Voucher Form (Paper) Inspector Name Client Name, Signature and Date Contractor Name Case Number ASIGNATURE AND DATE AA Signature and Date Dept. Head Signature and Date	Final Inspection scheduled Contractor repairs inspected Punch List created, if necessary Additional Punch List work items completed by Contractor Re-inspection scheduled and conducted Final Inspection forms reviewed A&C Voucher filled out and sent to Finance for payment	Contractor repairs inspected and verified against work specifications     Repairs approved or rejected; if necessary, Punch List created

# AMP – Occupational Therapist Follow-Up Evaluation

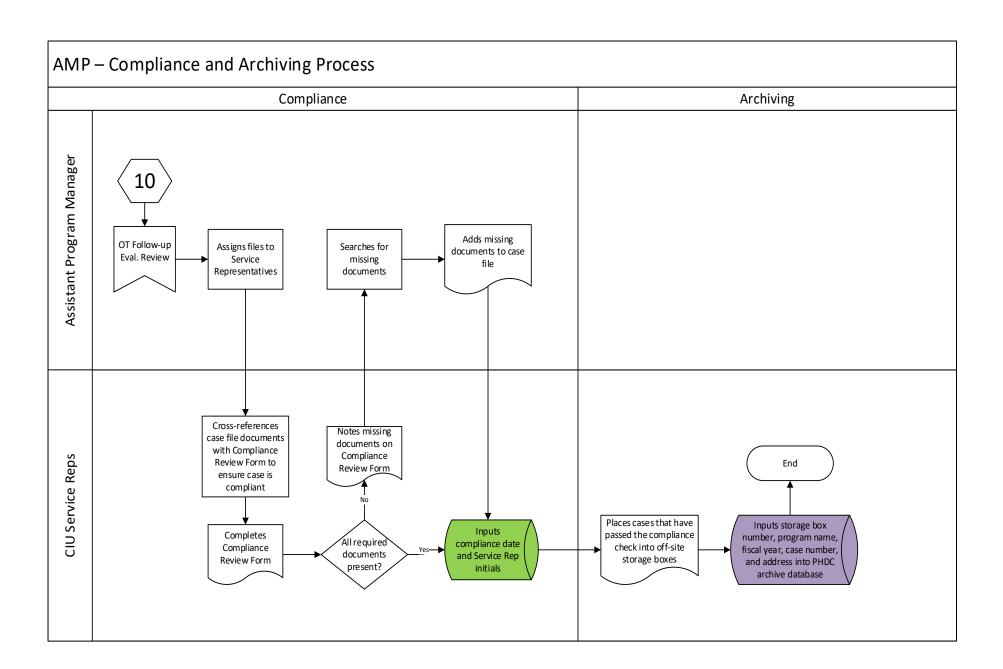




AMP – Occupational Therapist Follow-Up Evaluation Synopsis

<ul> <li>Administrative Assistant Name</li> <li>Purchase Order Number</li> <li>Client Address</li> <li>Client Name</li> <li>Status</li> <li>Assigned Evaluation Date</li> <li>Evaluation Type</li> <li>Quantity Ordered and Received</li> <li>Cocst</li> <li>Account Number</li> <li>Excel – AMP Tracking Spreadsheet</li> <li>Estimated Job Cost</li> <li>Estimated Job Cost</li> <li>Estimated Job Cost</li> <li>Case Status</li> <li>Word – Cover Page</li> <li>Client Name(s)</li> <li>Case Status</li> <li>Completion Date(s)</li> <li>Evaluation Date</li> <li>Client Name(s)</li> <li>Case Cost(s)</li> <li>Completion Date(s)</li> <li>Evaluation Date</li> <li>Coost</li> <li>Evaluation Date</li> <li>Client Name(s)</li> <li>Case Cost(s)</li> <li>Completion to Cocupational Therapist</li> <li>Case (ase(s)) assigned to Occupational Therapist</li> <li>Case (cost(s))</li> <li>Compliance and Archiving Process</li> <li>If adjustments or under warranty, case assigned to initial Contractor</li> <li>If adjustments under warranty, case assigned to Octupational Therapist</li> <li>Case sent to appropriate process</li> <li>If adjustments recommended or all adjustments rejected, case sent to Compliance and Archiving Process</li> <li>If adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Case sent to appropriate process</li> <li>If adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Case sent to appropriate process</li> <li>If adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Compliance and Archiving Process</li> <li>If adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Case (as (as (s)) if adjustments are necessary</li> <li>If adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Case (as (s)) if adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Case (as (s)) if adjustments out under warranty, case assigned to Octupational Therapist</li> <li>Case (as (s)) if adjustments out</li></ul>	Data Elements	Process Summary	Process Outcomes
▼ Evaluation Type	AS/400 – HTE  Administrative Assistant Name Purchase Order Number Client Address Client Name Status Assigned Evaluation Date Completed Evaluation Date Evaluation Type Quantity Ordered and Received Cost Account Number Excel – AMP Tracking Spreadsheet Client Name Evaluation Date Estimated Job Cost Zip Code (last two digits) Case Status Excel – Client Info Table Case Status Word – Cover Page Client Name(s) Case Cost(s) Completion Date(s) Evaluation Sheet (Paper) OT Invoice (Paper) Company Name Client Name Cost	<ul> <li>Final Inspections completed for all Contractors on case</li> <li>Case(s) assigned to Occupational Therapist</li> <li>Modifications made to Client's house assessed</li> <li>Any necessary adjustments to modifications recorded</li> <li>Final Evaluation reviewed internally; determined if adjustments are necessary         <ul> <li>If no adjustments recommended or all adjustments rejected, case sent to</li> <li>Compliance and Archiving Process</li> <li>If adjustments under warranty, case assigned to initial Contractor</li> <li>If adjustments not under warranty, case assigned to Contractor</li> </ul> </li> <li>If adjustments cost over \$500, case sent to Final Inspection</li> <li>If adjustments cost under \$500, case sent to</li> </ul>	<ul> <li>Home modifications assessed by Occupational Therapist</li> <li>Case sent to appropriate personnel based on adjustments</li> </ul>

## **AMP – Compliance and Archiving**



## **AMP – Compliance and Archiving Synopsis**

Access – PHDC Archive Database

# Part B - Finance

## Accounting module/ HIP interface requirements:

- 1) Application/ modular general requirements.
- 2) Financial statements & reporting.
- 3) PHDC accounting structure and chart of accounts.
- 4) HIP Interface.

#### 1. General

### Fund Accounting

- o Scalability to set up as many funds and accounts as necessary.
- o Authorization settings to allow for Restricted, Unrestricted and Temporarily Restricted Funds.
- o Ability to define each fund's chart of accounts, fiscal year, and applicant expenses.

#### Cash Receipts (Module)

- o All cash receipts must be entered into system.
- o Grouped cash transactions for deposits and postings in total to cash account.
- o Detailed deposit report(s) that can be printed and attached to corresponding bank deposit slip.
- o Ability to create multiple cash accounts.

#### Cash Disbursements

- o Checks for expenses can be entered manually or printed.
- o All other bank debits can be entered through cash disbursements for multiple cash accounts.
- o ACH and Wire payment processing capabilities.

#### Bank Reconciliation

- Easy to use bank reconciliation menus, lists all deposits and other bank 'credits' separately from checks and other bank 'debits.'
- o Record bank adjustments directly in the bank reconciliation function.
- o Ability to print a reconciliation worksheet for review and save reconciliation reports for future printing.

### • Accounts Payable (module)

- o Ability to run vendor reports by (Date, Quarter, Fiscal Year and by Project) for expenses paid.
- o Ability to generate aged payables reporting.
- o Ability to generate outstanding payable reports by date and activity.
- o Ability to have a specific field for PDF invoice attachments for every invoice.

#### Accounts Receivable (module)

- o Integration with the cash receipts module.
- o Ability to generate aged receivable reporting by date and activity.
- o Ability to have a specific field for PDF invoice attachments for every invoice.

### Automated Recurring Entries

- o Mark recurring entries and schedule for automatic posting on specific dates.
- o Ability to edit recurring transactions after posting (saving data entry time and streamlining procedures.)

### Automated Reversing Entries

- o Ability to mark transactions as reversing for accruals.
- o Internal controls and audit trails built to track and link reversing entries.

#### Automatic Fund Balancing

- o Each fund is treated as its own entity within the organization, with separate trial balances and financial statements.
- o All inter-fund transactions automatically create a fund balancing entry to keep funds in balance.
- o Access to a detailed audit trail of all fund balancing entries and source entries.

## Project Revenue and Expense Tracking

- o Cost reporting to track activity by case number/project code/address.
- o Projects can be grants, short term activities or other operations within the organization that are independent of the chart of accounts.
- o Generate revenue and expense reports, filter source journals and general ledger activity reports by project code/case number.
- o The ability to segregate direct costs from indirect costs.
- o Ability to identify and track direct costs by contract.

#### Budgets

- o Create budgets for each of the grants, departments, programs and funds with automatic roll-up for funds and organizational totals.
- o Create multiple budgets for a fiscal year to track major budget revisions.
- o Lock-in budget amounts for strict internal controls.
- o Ability to automatically create new budgets from prior year budgets. (Rollover)
- o Generate budget comparison report for current period(s), year to date and across fiscal years.
- o Ability to import/export budgets via spreadsheet.

## 2. Internal Controls/Security

#### System Security

- o Set up authorized users with password control.
- o Create user groups for role-based security.
- o Assign individual user permissions based on job classification.
- o All data entered in the system is tracked by user and IP address for added security and audit trail.
- o Create users with read only rights and limit access to only specific reports for users outside of the finance department.

#### • Internal Controls

- o All data entered, edited or deleted in the system is tracked by user.
- o Permanently close the books to prevent all users from posting transactions.
- o Strict internal controls prevent the editing or deleting of linked or cleared transactions.

#### Audit Trail

- o Easy to read, detailed accounting reports, with a clear audit trail for account analysis, verifying financial statement accuracy and preparation for yearly audits.
- o Generate detail audit reports of all data entered, modified or deleted by each user.
- Ability to connect with existing (and future) systems, sharing data in real time or on a pre-defined basis (nightly data batch imports/exports)

## Data Import

- o Import vendor, client and other names for a quick start up.
- o Data verification ensures data validation before import is complete.

#### Database

- o One database for all names, including vendors, clients, constituents and employees.
- o Search for duplicate names in the database and merge duplicate names if necessary.
- o Ability to create and define program-specific terms, codes, acronyms, etc.

## 3. Financial Statements & Reporting

#### FASB & GASB Compliant Financial Statements

- o Automated system generated GASB compliant financial statements including:
  - Statement of Activities and Changes to Net Assets,
  - Statement of Financial Position (Balance Sheet),
  - Statement of Activities (Revenue and Expense),
  - Budget Vs actual Administrative expense reporting.
- o The ability to customize and memorize financial statements and budget reports for both internal and external reporting.
- o Ability to group totals or display individual items with subtotals.

#### Dashboard

o An at-a-glance dashboard that gives live views of financial data.

### • General ledger module

- o The ability to create custom queries and reporting based on embedded logic statements.
- o The ability to upload all inputted data from spreadsheets.
- o Ability to have a specific field for PDF journal entry attachments.
- o The ability to create reversing and recurring journal entries.
- o Ad hoc reporting capabilities
- o The ability to Drill down to source transactions from reports and registers for quick viewing and editing of transactions.
- o All reports can be printed to Excel, PDF and other file formats.
- o Create an unlimited number of report sets and limit access to specific sets by user rights.
- o Data visualization tool

## • Audit Preparation – Year-End Entries

- The ability to separate year-end audit adjustments from normal entries to generate pre- and post-audit reports (helps isolate prior year audit entries in subsequent audits.)
- O Functional Expenses and Fund Balance Reports.

#### • IRS Forms

- o Generate all the data needed to complete PHDC's IRS Form 990
- o Generate all IRS 1099 forms for PHDC vendors (includes contractors)

## 4. PHDC Accounting Structure & Chart of Accounts

PHDC operates using a traditional Account (4 characters) and Sub Account (17 characters) which are independent.

#### Customized Chart of Accounts

- o User-defined, table driven chart of accounts that can be configured to mirror the current account structure. (Summarized below) and detailed listing overleaf.
- o Controls to prevent the duplication of accounts

<b>Balance Sheet</b>	Account #
Assets Liabilities	0001 -1999 2000 -2999
<b>Income Statement</b>	Account #
Revenue Expenses	3000-3999 4000-9999
4000-5999 6000-6999 7000-7999 8000-8999 9000-9999	Labor related (salary & fringes) Professional Services Administrative Expenses HIP Contractor Expenses External fees & Accounting

1000	REGULAR CHECKING ACCOUNT	Asset
1050	PAYROLL ACCOUNT	Asset
1100	ACCOUNTS RECEIVABLE	Asset
1200	INVENTORY- PROP ACQUISITION	Asset
201	INVENTORY-ADVERTISING	Asset
202	INVENTORY- RECORDING FEES	Asset
203	INVENTORY-TITLES	Asset
204	INVENTORY-APPRAISALS	Asset
1205	INVENTORY-LEGAL	Asset
212	INVENTORY-SETTLEMENT	Asset
1300	PREPAID INSURANCE	Asset
1310	PREPAID INSURANCE-AUTO	Asset
312	PREPAID INSURANCE-COML CRIME	Asset
313	PREPAID INSURANCE-GENL LIAB	Asset
314	PREPAID INSURANCE-PERILS	Asset
1315	PREPAID INSURANCE-PROF LIAB	Asset
318	PREPAID INSURANCE-UMBRELLA	Asset
319	PREPAID INSURANCE-WORK COMP	Asset
320	PREPAID PARKING	Asset
610	INTELLECTUAL PROPERTY	Asset
	ACCUM DEPR-INTELLECTUAL	
611	PROPER	Asset
620	FURNITURE & FIXTURES	Asset
	ACCUM DEPR-FURNITURE &	
621	FIXTURE	Asset
1630	COMPUTER EQUIPMENT	Asset
1621	ACCUM DEPR-COMPUTER	<b>A</b> .
1631	EQUIPMENT	Asset
640	COMPUTER SOFTWARE	Asset
641	ACCUM DEPR-COMPUTER SOFTWARE	Asset
U <del>1</del> 1	DOLLMAKE	ASSCI

1650	EQUIPMENT	Asset
1651	ACCUM DEPR-EQUIPMENT	Asset
2000	ACCOUNTS PAYABLE	Liability
2110	FEDERAL TAX WITHHELD	Liability
-	FICA-EMPLOYEES/SOCIAL	
2120	SECURITY	Liability
2121	FICA-EMPLOYEES/MEDICARE	Liability
2130	FICA-EMPLOYER/SOCIAL SECURITY	Liability
2131	FICA-EMPLOYER/MEDICARE	Liability
2140	STATE INCOME TAX WITHHELD	Liability
2150	LOCAL INCOME TAX WITHHELD	Liability
	FEDERAL UNEMPLOYMENT	•
2160	WITHHELD	Liability
2170	STATE UNEMPLOYMENT WITHHELD	Liability
2180	PENSION-EMPLOYEES Y	Liability
2181	PENSION-EMPLOYEES Y5	Liability
2182	PENSION-EMPLOYEES J	Liability
2190	DEPENDENT CARE WITHHELD	Liability
2191	MEDICAL CARE WITHHELD	Liability
2192	LEVIES DEDUCTIONS (PHEAA ETC)	Liability
2193	GROUP LEGAL	Liability
2194	UNION DUES	Liability
2195	LIFE INSURANCE	Liability
	COMPENSATED ABSENCES	<u> </u>
2200	PAYABLE	Liability
	LONG TERM DISABILITY	
2210	DEDUCTION	Liability
2220	VISION BENEFIT DEDUCTION	Liability
2300	ACCRUED AP EXPENSES	Liability
	ACCRUED PAYROLL/LABOR	
2350	EXPENSES	Liability
2400	ESCROW-SECURITY DEP NON INT	Liability
2410	ESCROW-GENERAL	Liability
2500	DEFERRED LAND SALES	Liability

2740         FUND BALANCE         Liability           FUND BALANCE         Liability           2750         ACCUMULATED         Liability           2800         INTERCOMPANY         Liability           3000         LAND SALES         Income           3100         INTEREST         Income           3200         GRANT REVENUE         Income           3300         PRA GRANT         Income           3400         CITY GRANT         Income           3500         OTHER MISC INCOME         Income           3600         DONATED PROPERTY         Income           3900         GAIN/LOSS EQUIPMENT DISP         Income           5000         SALARY         Expense           5005         COMPENSATED ABSENCES         Expense           5010         FICA-SS         Expense           5020         FICA-MD         Expense           5100         FOLA-SS         Expense           5110         FEDERAL UNEMPLOYMENT         TAX         Expense           5110         FEDERAL UNEMPLOYMENT TAX         Expense           5120         PENSION CONTRIB-EMPLOYER         Expense           5130         LEGAL SERVICES-UNION         Expense	2600	DEFERRED REVENUE	Liability
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r	5200	OHCD SUPPORT SERVICES	Expense
6050 TELEPHONE CELLULAR Expense	6000	TELEPHONE LAND	Expense
	6050	TELEPHONE CELLULAR	Expense

6100	TUITION REIMBURSEMENT	Expense
6110	SEMINARS/CONFER/TRAINING	Expense
6120	TRAVEL/LODGING	Expense
6125	MEALS/BUSINESS LUNCHES	Expense
6128	GAS/FUEL/OIL	Expense
6200	PARKING	Expense
6250	MILEAGE REIMBURSMENT	Expense
6300	POSTAGE	Expense
6350	BOARD MEETING EXPENSE	Expense
6380	MEMBERSHIP DUES	Expense
6400	ADVERTISING	Expense
6510	ADP PAYROLL EXP	Expense
6520	LEGAL SERVICES	Expense
6525	LEGAL CLAIMS & SETTLEMENTS	Expense
6530	ACCTG & SYST SVCS	Expense
6540	AUDIT FEES-FINANCE	Expense
6550	INSURANCE BROKER SERVICE	Expense
	PERSONNEL ADMINISTRATION-	
6560	LEGAL	Expense
6570	STRATEGIC PLAN	Expense
6575	SOCIAL MEDIA EXPENSE	Expense
6580	ORGANIZATION DUES	Expense
6600	SERVICE/MAINT AGREEMENTS	Expense
6610	SOFTWARE MAINTENANCE PLAN	Expense
6700	RENT-OFFICE SPACE	Expense
6800	INSURANCE	Expense
6810	INSURANCE-AUTO	Expense
6812	INSURANCE-COML CRIME	Expense
6813	INSURANCE-GENL LIAB	Expense
6814	INSURANCE-PERILS	Expense
6815	INSURANCE-PROF LIAB	Expense
6816	INSURANCE-ALL RISK	Expense
6817	INSURANCE-UMBRELLA	Expense

6818	INSURANCE-WORK COMP	Expense
6819	INSURANCE: COM PROP	Expense
7000	BOOKS/REFERENCE	Expense
7050	SUBSCRIPTIONS/PUBLICATIONS	Expense
7100	OFFICE SUPPLIES	Expense
7120	PRINTING	Expense
7122	PHOTOCOPY MAINT CONTRACT	Expense
7125	PHOTOGRAPHIC SERVICES	Expense
7200	AUTOMOTIVE LEASING	Expense
7250	VEHICLE REGISTRATION	Expense
7280	AUTOMOTIVE REPAIRS	Expense
7300	COMPUTER SOFTWARE	Expense
7350	COMPUTER SUPPLIES	Expense
7351	COMPUTER LICENSES	Expense
7352	WEB HOSTING EXPENSE	Expense
7353	DATA ANALYTICS	Expense
7400	COMPUTER EQUIPMENT	Expense
7500	LEASE OFFICE EQUIP-OPERATIONS	Expense
	RENTAL-MACHINERY &	_
7550	EQUIPMENT	Expense
7701	COMPUTER EQUIP DEPN EXPENSE	Expense
	COMPUTER SOFTWARE DEPN	
7702	EXPENSE	Expense
7703	FIXTURES & FITTINGS DEPN EXP	Expense
7704	MACHINERY EQUIP DEPN EXPENSE	Expense
8000	CONTRACTOR EXPENSES - WZ DOE	Expense
0100	CONTRACTOR EXPENSES - WZ	T.
8100	LIHEAP	Expense
8150	CONTRACTOR EXPENSES - BSRP ELEC	Expense
0130	CONTRACTOR EXPENSES - BSRP	Expense
8200	PLUM	Expense
3200	CONTRACTOR EXPENSES - BSRP	
8300	ROOF	Expense

	CONTRACTOR EXPENSES - AMP	
8400	ELEC	Expense
	CONTRACTOR EXPENSES - AMP	
8500	ROOF	Expense
	CONTRACTOR EXPENSES - AMP	_
8600	PLUM	Expense
8700	CONTRACTOR EXPENSES - THHP	Expense
9100	BANK SERVICE CHARGE EXPENSE	Expense
9150	INTEREST EXPENSE	Expense
9180	BANK CHARGES	Expense
9200	BAD DEBT EXPENSE	Expense
9400	ROUNDING CLEARING ACCOUNT	Expense

## • Customized Sub Accounts Structure and Segmentation

User-defined, table driven database that can be configured to mirror the current sub account structure

- o Sub accounts are the building blocks of all PHDC reporting, with each segment denoting a fundamental operational element.
- o Each of the five elements require the ability to segregate, query and report on.
- o The address segments numeric value should be generated by the solution.

XX	X	X	X	XX	XXXXXXXXXX
Contract Year	Reporting Consolidation	Activity	Funding	District	Address
43 (07/01/17- 6/30/2018) 44 (07/01/18-	1- CITY	1- BSRP	1-CDBG	01-1	123467890
6/30/2019) 45 (07/01/19-	2-CITY GRANT	2-AMP	2-HTF	02-2	0000000000 = n/a
6/30/2020)	3- Land Bank	3-THPP	3-State 4-General	03-3	
00 -Non Contract	4- State	4-Weatherization DOE	Funds	04-4	
	5-Plant Account	5-Weatherization LIHEAP	5-Bond	05-5	
	6-Working Capital(2)	6-Program Income	6-NTI	06-6	
	0- Revolving account	7-DHCD Payment Agent	0 - Pass through	07-7	
		0- Administration		00 -N/A	

#### 5. HIP-Finance Modules Interface

Information populated/entered from HIP staff in the contract management module needs to integrate into the accounts payable module within the accounting system in real time.

#### HIP: Purchase Orders

- Manage purchase orders throughout process, from initial job assignment through receiving and invoicing.
- o Manage internal controls to restrict contractor input/access and configure review/approval verification steps.
- O View contractor history, previous jobs / job costs, and order dates for all orders.
- o The ability to drill down to view contractor work history.
- o The ability to track multiple contractors for each address/project.
- o Ability to update pricing, either manually or by configuring system to change pricing based on preset rules.
- o Enter and manage contract balances/amounts by vendor, program, funding year and funding.
- o Functionality to allow, track and multiple revisions to the purchase order.

#### Finances role

- o Upon the completion 'finalizing' of a purchase order in the HIP department, the PO will be automatically interfaced in the accounts payable system for payment scheduling.
- o Finance verifies PO to fully approved contractors invoice before releasing payment.
- o Finance needs the ability to create separate purchase orders for administrative expenses/non programmatic costs (FPO's)
- Approval of contractor contracts and funding source(s) will be authorized by finance.

